# **Curriculum Vitae – Bruce C. Anderson**

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## **EDUCATION**

M.B.A., Levene Graduate School of Business, University of Regina, 1995. B. Comm. (in Sports Administration), School of Commerce, Laurentian University, 1982. Certificate in Project Management, University of Regina, 2011. Certificate in Adult Education, St. Francis Xavier University, 1999.

## **OTHER CERTIFICATION / EDUCATION**

ICD.D (Institute of Corporate Directors, Director), 2017. CMC (Certified Management Consultant), Institute of Certified Management Consultants of Saskatchewan, 2009. National Certified Investigator / Inspector, Council on Licensure, Enforcement, and Regulation, 2006. Teaching Development Conference, University of Regina, 2006. Train-the-Trainer Program, Volunteer Leadership Development Program, United Way of Canada, 1994. CAE (Certified Association Executive), Canadian Society of Association Executives, 1990 - 2020. Canadian Securities Course, Canadian Securities Institute, 1989. Supervisor's Development Program, University of Regina, 1988.

Master Trainer, Skills Program for Management Volunteers, 1986.

Faculty of Business Administration, University of Regina

## **TEACHING EXPERIENCE**

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Current and Past Classes:	
Business Strategy (EMBA 865, GBUS/MBA 815 and BUS 400)	SME Consulting (BUS 403) Entrepreneurship: Creativity, Design, and Innovation
Small Business Modelling & Feasibility (BUS 302)	(BUS 201)
New Venture Creation (BUS 402)	
Management Consulting Essentials (GBUS 867)	
Past Classes	
Introduction to Business (BUS 100)	Management Communications (BUS 205)
International Study Tour (EMBA 870)	Introduction to Marketing (BUS 210)
Business, Government, and Society (BUS 405 and	Public Relations Tools & Techniques (PR 33/ PR 20
EMBA 860)	Introduction to Public Relations (PR 30)
	introduction to Fuence restutions (FR 50)

Introduction to Finance (BUS 290)

2005 - Present

01) Introduction to Public Relations (PR 30) Community Economic Development (CDEV 046)

<b>Facilitator / Trainer</b> Training and facilitation delivery of over 200 sessions to over 4,000 people.	1986 – Present
PROFESSIONAL EXPERIENCE	
<b>Instructor – Strategy &amp; Policy</b> Faculty of Business Administration, University of Regina, Regina SK (Sessional Lecturer 2005-2007)	2007– Present
Academic Lead, Graduate Advanced Training and Entrepreneurship Centre Faculty of Graduate Studies and Research, University of Regina (50% appointment on July 1, 2024)	2024 - Present
<ul> <li>Managing Partner and Senior Consultant</li> <li>b-creative group, Regina, SK</li> <li>Working with not-for-profit, public sector, and small business clients, the firm off (1) Design and Communications – creative design, marketing and communication (2) Consulting and Training – management consulting, facilitation, and custor</li> </ul>	ations strategic support;
Acting Associate Vice-President (Development) External Relations, University of Regina, Regina SK Reporting to University President, managed team of 25 staff and oversaw fundrais	Sept. 2014 – June 2017 sing, alumni and
community outreach functions.	
<b>Director, Centre for Management Development</b> Faculty of Business Administration, University of Regina, Regina, SK. Oversight, direction, and marketing of student / faculty business consulting servic development, and research publications at Faculty of Business Administration. W consultant on various engagements.	
<ul> <li>Director, Centre for Management Development</li> <li>Faculty of Business Administration, University of Regina, Regina, SK.</li> <li>Oversight, direction, and marketing of student / faculty business consulting servic development, and research publications at Faculty of Business Administration. W consultant on various engagements.</li> <li>Partner</li> </ul>	es, executive / leadership
<b>Director, Centre for Management Development</b> Faculty of Business Administration, University of Regina, Regina, SK. Oversight, direction, and marketing of student / faculty business consulting servic development, and research publications at Faculty of Business Administration. W consultant on various engagements.	es, executive / leadership as principal or senior <b>1997 – 2017</b> products, including
<ul> <li>Director, Centre for Management Development</li> <li>Faculty of Business Administration, University of Regina, Regina, SK.</li> <li>Oversight, direction, and marketing of student / faculty business consulting servic development, and research publications at Faculty of Business Administration. W consultant on various engagements.</li> <li>Partner</li> <li>EarthSeeker Multimedia Inc.</li> <li>Production, distribution, and marketing of interactive, natural science multimedia</li> </ul>	es, executive / leadership as principal or senior 1997 – 2017 products, including 1993 – 1997
<ul> <li>Director, Centre for Management Development</li> <li>Faculty of Business Administration, University of Regina, Regina, SK.</li> <li>Oversight, direction, and marketing of student / faculty business consulting servic development, and research publications at Faculty of Business Administration. W consultant on various engagements.</li> <li>Partner</li> <li>EarthSeeker Multimedia Inc.</li> <li>Production, distribution, and marketing of interactive, natural science multimedia Wetland Explorer, winner of national 2002 AMTEC Best Product of Show award</li> <li>Executive Director</li> <li>Hospitals of Regina Foundation, Regina, SK</li> <li>Management of revenue generation activities, staff, planning, communications, productions, produ</li></ul>	es, executive / leadership as principal or senior 1997 – 2017 products, including 1993 – 1997 roject outsourcing, and 1989 – 1993

purchasing, and grant disbursement for \$100+ million organization. Trust Coordinator (1982 – 1985), managed grants' eligibility, disbursement, and accountability.

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## **PUBLICATIONS:**

Cases / Articles / Book Chapters (non-refereed):

- 1. Anderson, Bruce and Guy Holburn. TransCanada's Energy East Pipeline: Managing Municipalities' Objections (pending publication).
- 2. Wilkie, Andre, Guy Holburn, and **Bruce Anderson.** TransCanada's Energy East Pipeline: Managing Aboriginal Relations in the Energy Sector, February 2017.
- Anderson, Bruce (2013). Innovate or Die: Yes, It Applies to Associations, Association<sup>TM</sup>, August / September 2013.
- 4. Anderson, Bruce (2013). Innovation and Strategic Thinking The Art of the Possible, revised chapter in Association Management Development and Practices, published by the Canadian Society of Association Executives.
- 5. Anderson, Bruce and Michael J. Rouse (2011). CAA Saskatchewan: The Future of the Auto Club, published by Ivey Publishing, London, ON.
- 6. Anderson, Bruce (2005). Innovation and Strategic Thinking The Art of the Possible, chapter in Association Management Development and Practices, published by Canadian Society of Association Executives.

#### Other Publications:

- 1. Publisher, *SMEE Review*, 2008 2015.
- 2. Editor, *Children's Medical Emergency Handbook*, Hospitals of Regina Foundation and Leader-Post Carrier Foundation, 1995.

#### Reviewer:

Review for Pearson Education Canada. 2013, reviewed draft manuscripts for Chapters 2, 3, 14, and 15 of textbook Ebert, Griffin, Starke, and Dracopoulos, Business Essentials, 7<sup>th</sup> Canadian Edition.

## **GRADUATE STUDENT SUPERVISION**

Supervised 29 graduate student EMBA capstone projects (all successfully completed), as follows:

#### 2021-22:

- Delee Silvius Topic: Enterprise Risk Management in Regulatory bodies
- Jody Hilderman Topic: Balanced Scorecard integration with Strategic plan

#### 2020-21:

- Jessica MacNaughton Topic: Intrapreneurs Driving Innovation
- Kurtis Reeder Topic: Leadership's Impact on Intrapreneurship & Innovation

#### 2019-2020:

- Dan Cugnet Topic: Rural Municipalities' Restructuring
- Jessica McNaughton Topic: Intrapreneurs Driving Innovation

#### 2017-2018:

• Hayley Nargang – Topic: Becoming a Data-Driven Organization

- Karen Obrigewitsch Topic: Hybrid Service Models
- Gerry Folk Topic: Clustering and the Creative Economy

#### 2016-2017:

- Allan Dedman Topic: Perceptions of Shared Services Model.
- Darla Lindberg Topic: Millennial Brand Loyalty in Financial Services Industry.
- Dana Wilkins Topic: Business Model and Plan for Coffee Roastery.

#### 2015-2016:

- Carma Holmes Topic: Improving Organization Structure in Engineering Firm.
- Charlene Oancia Topic: Retail Growth Strategy for Professional Sports Team.
- Depesh Palmar Topic: Launching Start-ups through Business Incubators

#### 2014-2015:

- Mark Grambo Topic: Establishment of Bid Management Office.
- Andrew MacCorquodale Topic: Commercializing Medical Marihuana.

#### 2013-2014:

- Emmet Boyle Topic: Event Management Strategy in a University.
- Tracey Mazur Topic: Benefit-Cost Analysis of Performing Arts Facility.
- Lionel Tootoosis Topic: Gaming in Saskatchewan.
- Murray Black Topic: Utility Pricing.

#### <u>2012 - 2013:</u>

- Doug Line Strategy Alignment of Emergency Services in Saskatchewan.
- Pam Skotnitsky Corporate Social Responsibility for Credit Unions.
- Tim Eckel Reviewing Utility's Distribution Field Operations.
- Thy Prak Business Model and Business Plan for Home Builder.

#### <u>2011 – 2012:</u>

- Loni Kaufmann Launch Strategy and Business Plan for Sports Clothing firm.
- Brad Henry An Investigation of Opportunities Available to Computer Consultant

#### <u>2010 – 2011:</u>

- John Marshall Future of Forensic Services in Canada.
- Kevin Bergeron Utility's Workforce Challenges.

# **CONFERENCE PRESENTATIONS**

- Lockhart, Wallace, Brian Schumacher, **Bruce Anderson.** 2014. Business Students: First-Year Experience. International Society for the Scholarship of Teaching and Learning, Quebec, QC.
- Lockhart, Wallace, Brian Schumacher, **Bruce Anderson.** 2012. Business Students: First-Year Experience. Mount Royal College Scholarship of Teaching and Learning, Banff, AB.

## **PROFESSIONAL MEMBERSHIPS**

• Member, Institute of Corporate Directors

• Member, Institute of Certified Management Consultants of Saskatchewan.

# AWARDS

- FCMC (Fellow in Certified Management Consulting), CMC Canada, 2021.
- AF-CMC (Academic Fellow) International Council of Management Consulting Institutes, 2021.
- 2013 Saskatchewan Business magazine's Ten Men of Influence.
- Distinguished Business Alumni, Campbell Collegiate, 2013.
- University of Regina Alumni Association Award for Excellence in Public Service, 2010.

# UNIVERSITY COMMITEE AND ADMINISTRATIVE ACTIVITIES

- ICBC: Strategy Coach, 2021 present.
- Accreditation Committee, 2023 Present
- Representative to Faculty of Arts Council, 2023-2024
- Representative to Faculty of Graduate Students and Research Council, 2023-2024
- Undergraduate Program Committee, 2017 2024, and 2012 2013.
- JDC West: Strategy Coach 2008 Present; International Business Coach 2019 present; JDC West Entrepreneur Coach, 2009 2010 competitions; Co-Faculty Advisor, JDC West, 2011 2012.
- University Task Force on the Future of Technology Infrastructure, 2021 2022.
- Faculty, Prince's Operation Entrepreneur, 2013 present; Faculty Lead, Prince's Operation Entrepreneur 2018, Faculty Co-Lead 2022.
- Judge and Presenter, High School Case Competition, 2012 2019.
- University Resource Lead, United Way Campaign 2019 present; Co-Chair, University Campaign Team, United Way of Regina, 2013 2015; Campaign Committee: 2012 present.
- Hill and Levene New Building Advisory Group, 2018 2019.
- Lead, Teaching and Learning Research Cluster, 2017 2019.
- University Web Governance Committee, 2016 2018.
- Executive Lead, Outreach, July 2017 June 2018.
- Dean's Executive Committee, 2012 2014.
- Member, Executive of Council, 2012 2014.
- Chair, Teaching Committee, 2013 2014.
- Faculty Representative to First Nations University of Canada, 2012 2014.
- Honourary President, Hill Business Students Society, 2011 2012.
- Member of Advisory Committee, Campus Master Plan, University of Regina 2010 2011.
- Member of Strategic Planning Team, University of Regina, 2009.
- Public Relations Certification Review Committee, Centre for Continuing Education, University of Regina, 2007 2008.
- Advisor, Advancing Canadian Entrepreneurs (now Enactus), 2007 2008.

# OTHER PROFESSIONAL AND VOLUNTEER SERVICE

- Past Chair and Director, Habitat for Humanity Saskatchewan, 2020 present.
- Board Member (2017 present), Chair Human Resources Committee (2021 Present), Chair Strategic Acquisitions Committee (2020-2021) and Audit Committee Member, CAA

Saskatchewan, 2017 – Present.

- Judge, 2019 & 2021 SYPE Awards.
- Mentor, Audacity Mentorship Program, Council for Entrepreneurial Growth, 2020 2021.
- Member, Council for Entrepreneurial Growth, 2017 2020.
- Mentor, Manek Foundation, 2015 Present.
- Mentor, Futurpreneur (formerly Canadian Youth Business Foundation), 2009 Present.
- Judge, Paragon Awards, Regina and District Chamber of Commerce, 2010 Present.
- Judge, ABEX Awards, Saskatchewan Chamber of Commerce, 2016 Present.
- Board Member, Finance Committee Member, and Chair, Risk Oversight Committee, Habitat for Humanity Regina, 2018 2020.
- Board Member, Canadian Certified Management Consultants Association, 2018 2020.
- Board Member and Chair of Professional Conduct and Discipline, (and Board Chair, 2016 2018), Institute of Certified Management Consultants of Saskatchewan, 2010 – 2020.
- Board of Director and Public Representative, Canadian Federation of Chiropractic Regulatory and Educational Accrediting Boards, 2010 2018.
- Director, Canadian Chamber of Commerce, 2015 2017.
- Board Member and Board Chair (2014 2015), Chair Finance Committee (2011-2014), and Chair Human Resources Committee (2010-2011), Saskatchewan Chamber of Commerce, 2009 2016.
- Board Member and Board Chair (2012-2014), Governance Committee Member (2013 2016), and Audit Committee Member (2010 2015), Saskatchewan Science Centre, 2010 2016.
- Advisor to Board, First Steps Wellness Centre, 2009 2016.
- Member, Management Advisory Board, BoardSuite®, 2004 2011.
- Board Member and President (2009 2010), Regina and District Chamber of Commerce, 2005 2010.
- Judge, Saskatchewan Youth Professionals and Entrepreneurs Awards, 2009.
- Advisor to the CEO, Namerind Housing Corporation, 2007 2012.
- Vice-President and Marketing Chair, Saskatchewan International Tattoo and Festival, 2007 2008.
- Committee Member and Mentor, Progress2Capital Business Planning Competition, 2007 2010.
- Board Member, Optimist Club of Regina, 2000 2008.
- President, Optimist Club of Regina, 2000 2001 and 2003 2004.
- Lieutenant Governor, Alberta-Montana-Saskatchewan-Northern Wyoming District of Optimist International, 2007 2008.
- Public Representative and Board Member, and Member, Investigation Committee, Chiropractors' Association of Saskatchewan, 2006 2009.
- Chair, 2005 Paragon Awards, Regina and District Chamber of Commerce, 2004 2005.
- Committee Member, Business Innovation Work Group, Regina Regional Economic Development Authority, 1997 1998.
- Vice-President, Sponsorship Chair, and Board Member, Regina Children's Festival, 2002 2006.
- Board Member and President (2003 2004), Do It with Class Young People's Theatre, 2002 2005.
- Co-Chair, 2005 SaskTel Canada Games Festival, 2004 2005.
- Past Committee Member, Business to Business Expo, Regina and District Chamber of Commerce.
- Board Member, Canadian Society of Association Executives, 1994 1997.
- President, Canadian Society of Association Executives Saskatchewan Chapter, 1994 1995.
- Past Committee Member, CSAE national education / certification review.
- Vice-President, Foundation for Association Research and Education, 1994 1996.
- Director, Global-Tox International Corporation, 1990 1992.
- Board Member, Canadian Federation of Sport Organizations for the Disabled, 1988 1990.
- Board Member and President (1988 1990), Canadian Blind Sport Association, 1986 1992.