March 22, 2017

Mr. Daniel Kwochka, Chair  
Board of Governors, University of Regina  
c/o Glenys Sylvestre, University Secretariat Office  
Room 509, Admin-Hum Building  
3737 Wascana Parkway  
REGINA SK S4S 0A2

Dear Mr. Kwochka:

The 2017-18 Budget will meet the challenge Saskatchewan is facing. Our Government will continue to invest in what is important and valued by Saskatchewan people, while controlling costs in order to work toward a balanced budget.

For the 2017-18 Budget year, I am pleased to advise that funding for the University of Regina is $112,789,000 for the period April 1, 2017 to March 31, 2018. This includes base preventative maintenance and renewal funding maintained at last year’s level. The attached appendices provide additional detail regarding the funding to be provided in 2017-18 and its intended uses.

The Ministry of Advanced Education is guided by the five expectations we have set for ourselves and for our partners in the post-secondary education sector. Our student-focused system must be accessible, responsive, sustainable, accountable and high quality.

To achieve these expectations, the 2017-18 Plan for the Ministry of Advanced Education outlines three major goals for Saskatchewan post-secondary education:

- Support student success in post-secondary education;
- Meet the advanced education needs of the province; and,
- Ensure Saskatchewan’s post-secondary sector is sustainable.

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Given the challenging fiscal environment, this year there will be an increased focus on effective financial management to ensure post-secondary institutions can continue to provide quality and affordable post-secondary programming for students while maintaining infrastructure and long-term financial sustainability. Because public post-secondary institutions receive significant funding from government, they must demonstrate to Saskatchewan taxpayers the effective and efficient use of those dollars.

There are a number of specific actions within this plan that we would like you to pursue and report on by March 31, 2018:

- Take actions to increase efficiency and reduce costs within your institution while making every effort to mitigate impact on students;

- Provide information that demonstrates the financial sustainability of your institution:

  ➢ Quarterly financial forecasts reflecting your institution’s consolidated operations, by no later than 30 days after each quarter end;

  ➢ Advance notification of any program changes or expenditure reductions to be undertaken in 2017-18 that may have negative impacts on students; and,

  ➢ Reporting on the state of infrastructure and investments made in preventative maintenance and renewal;

- Improve collaboration with other Saskatchewan post-secondary institutions to find efficiencies and minimize duplication of programs and services;

- Increase the participation and success of First Nations and Métis students;

- Better align programs with labour market demand, especially in health and professional programming; and,

- Increase experiential learning opportunities for students, including study abroad.

Over the coming weeks, we will be in contact with you regarding the format of the requested reporting.
I look forward to continuing to work toward achieving our shared objectives. I want to thank the Board, management and all your faculty and staff for the effort and dedication that has been demonstrated throughout the sector.

Sincerely,

Bronwyn Eyre
Minister of Advanced Education

Attachments

cc:  Dr. Vianne Timmons, President, University of Regina
    Dave Button, Vice-President, Administration, University of Regina
    Louise Greenberg, Ph.D., Deputy Minister of Advanced Education
## APPENDIX 1
### Schedule of Funding
#### UNIVERSITY OF REGINA

<table>
<thead>
<tr>
<th>Operating Grant Funding</th>
<th>2017-18</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prior Year Funding Base</td>
<td>$ 108,881,000</td>
<td></td>
</tr>
<tr>
<td>Funding Formula Shift</td>
<td>$ 1,249,800</td>
<td></td>
</tr>
<tr>
<td>-5% Operating Grant Reduction</td>
<td>$ (5,387,000)</td>
<td></td>
</tr>
</tbody>
</table>

**Targeted Funding:**
- Johnson Shoyama Graduate School of Public Policy: $ (236,700)
- MacKenzie Art Gallery: $ (100,000)

<table>
<thead>
<tr>
<th><strong>Total Operating Grant Funding</strong></th>
<th>$ 104,407,100</th>
<th>$ 108,881,000</th>
</tr>
</thead>
</table>

### Other/Supplementary Facilities Funding

| French Language                          | $ 626,900     | $ 625,900     |
| Supplementary Funding – Facilities       | $ 1,917,000   | $ 1,917,000   |

<table>
<thead>
<tr>
<th><strong>Total Other/Supplementary Facilities Funding</strong></th>
<th>$ 2,543,900</th>
<th>$ 2,542,900</th>
</tr>
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</table>

<table>
<thead>
<tr>
<th><strong>TOTAL OPERATING AND OTHER FUNDING</strong></th>
<th>$106,951,000</th>
<th>$111,423,900</th>
</tr>
</thead>
</table>

| **Saskatchewan Innovation and Opportunity Scholarship (SIOS)** | |
| Innovation and Excellence Scholarships        | $ 393,100   | $ 636,200   |
| International Education Scholarships          | $ 43,300    | $ 70,000    |
| Opportunity Scholarships                      | $ 333,600   | $ 540,000   |
| **Total SIOS Funding**                        | $ 770,000   | $ 1,246,200 |

<table>
<thead>
<tr>
<th><strong>TOTAL OPERATING, OTHER AND SIOS FUNDING</strong></th>
<th>$107,721,000</th>
<th>$112,670,100</th>
</tr>
</thead>
</table>

| Preventative Maintenance and Renewal Funding  | $ 5,068,000  | $ 5,068,000  |

<table>
<thead>
<tr>
<th><strong>OVERALL TOTAL (as shown on page one of letter)</strong></th>
<th>$112,789,000</th>
<th>$117,738,100</th>
</tr>
</thead>
</table>
APPENDIX 2
Targeted Funding
UNIVERSITY OF REGINA

Nursing
In 2013, the commitment to increase nursing education capacity to 690 seats was fulfilled. The support by Government has ensured that there are 345 seats in the Saskatchewan Collaborative Bachelor of Science in Nursing Program. The Ministries of Advanced Education and Health will lead a review of degree nursing education in 2017-18. The review will assess the program’s effectiveness in achieving the five expectations for post-secondary institutions (accessible, responsive, sustainable, accountable, quality). It is expected that the University of Regina will be actively engaged throughout the review process.

Nurse Practitioner
The 2017-18 Budget includes $290,700 in targeted funding for nurse practitioner seats. Government has fulfilled its commitment to increase Nurse Practitioner seats from 20 to 40 in the province. The University portion of this commitment was realized in 2013-14 with the addition of 20 seats in the Collaborative Nurse Practitioner program.

Computer Science
The 2017-18 Budget includes $817,900 in targeted funding to increase capacity in upper year classes in Computer Science programs.

Library Outreach
The 2017-18 Budget provides $100,000 in targeted funding for Library Outreach, as it has been since 2011-12.

Wascana Centre Authority
The 2017-18 Budget includes $256,800 in targeted funding as flow through for the Wascana Centre Authority. This reflects a 5% reduction of $13,500 from the amount provided in 2016-17.

Supplementary Funding – Facilities
The 2017-18 Budget includes total funding of $1,917,000.

Preventative Maintenance and Renewal
The 2017-18 Budget includes $5,068,000 in Preventative Maintenance and Renewal funding for the University of Regina.
Saskatchewan Innovation and Opportunity Scholarship Funding
The 2017-18 Budget includes $770,000 for the Saskatchewan Innovation and Opportunity Scholarship. Of this total, $393,100 is targeted for the Innovation and Excellence component; $43,300 for the International Education component; and $333,600 for the Opportunity component.

The Ministry of Advanced Education will disburse two equal Saskatchewan Innovation and Opportunity Scholarship payments to your institution, one payment in October 2017, and the second payment in March 2018.

Post-secondary institutions are required to report annual Saskatchewan Innovation and Opportunity Scholarship activity from July 1\textsuperscript{st} to June 30\textsuperscript{th} of each year and will have until July 31\textsuperscript{st} to submit their reporting to the Ministry. Institutions are to advise the Ministry in writing, by June 30\textsuperscript{th} each year, of their priorities for scholarships over the upcoming year and include the areas of study and student categories on which the institution will focus.

Annual allocations are subject to budget appropriation and will be based on each institution’s ability to match funds in the previous year. The Ministry will revisit the Saskatchewan Innovation and Opportunity Scholarship reporting and fundraising progress with all institutions prior to the 2018-19 Budget.

First Nations University of Canada Infrastructure
The 2017-18 Budget includes $478,900 in targeted funding to compensate the University for infrastructure costs associated with First Nations University of Canada (FNUUniv). Funding has been provided since 2006-07 for costs related to services provided to FNUUniv, such as snow removal, library usage and access to fitness facilities, with the intention that this funding would remain in place until FNUUniv begins paying for these costs directly.

Research and Innovation Centre Operating
The 2017-18 Budget includes $1,697,000 in targeted funding related to additional space brought on-line since 2007-08.

Johnson Shoyama Graduate School of Public Policy
The 2017-18 Budget eliminates all of the $236,700 in targeted funding to support the operations of the Johnson Shoyama Graduate School of Public Policy.

Mackenzie Art Gallery
The 2017-18 Budget reduces the targeted funding as flow through for the Mackenzie Art Gallery by $100,000, bringing the total to $300,000. It is planned that this funding will be reduced by a similar amount each year in the following three years until it is eliminated.
French Language: Regular Funding
The 2017-18 Budget will provide the University with $256,000 to support the operation of La Cité; $350,000 for the Le Bac teacher education program; and $20,900 for the French Language Masters in Education program, under the terms of a Canada-Saskatchewan Federal-Provincial agreement. These amounts, totalling $626,900, will be distributed with the regular monthly operating grant payment.

French Language: Complementary Funding
The Ministry of Advanced Education will pursue its efforts to negotiate additional complementary funding with Canadian Heritage in 2017-18 to increase inter-institutional capacity development and foster inter-institutional collaboration so as to implement Vision 2030. $1,017,000 was distributed to La Cité and $86,400 was distributed to Le Bac teacher education under this program in 2015-16. An application for 2016-17 Complementary Funding has been submitted to Canadian Heritage requesting $1,341,000 for La Cité and $75,000 for Le Bac, but this application is still being reviewed by Canadian Heritage.