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www.uregina.ca/orp/budget/2017-18-budget.html

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OUTLINE

- **Operating grant cuts**
- **Scholarship cuts**
- **Plant maintenance and renewal (PMR)**
- **PST increases**
- **Budget challenge – update**
- **CCB recommendations**
- **Compensation restraint**
- **Next steps in 2017-2018 budget preparation**

2017-18 OPERATING GRANT CUTS

- 5% reduction on base operating grant: -\$5.4M
- Targeted reductions
 - Johnson-Shoyama Graduate School: -\$237K
 - MacKenzie Art Gallery flowthrough: -\$100K this year (further -\$100K annually for the next 3 years until gone)
- Total reduction in 2017-18: **-\$5.724M**



SCHOLARSHIP FUNDING CUTS

A cut of 38%: -\$476,200

- Innovation & Excellence (graduate students)
\$393,100 (was \$636,200)
- Opportunity Scholarships (undergraduate students)
\$333,600 (was \$540,000)
- International Education Scholarships (study abroad)
\$43,300 (was \$70,000)

Previous levels of funding mostly committed: we have an obligation to backfill

PMR

Preventative Maintenance & Renewal Funding for facilities and equipment maintenance and renewal

Unchanged at \$5,068,000



PST INCREASES: IMPACT

- There are two PST impacts
 1. PST has increased from 5% to 6% on all products
 - Impacts general purchases (pens, paper, etc.)
 2. PST has increased from 0% to 6% in the following:
 - Restaurant meals
 - Insurance
 - Construction & renovation contracts (3.5 %)



BUDGET CHALLENGE: UPDATE

Sector operating grant decrease, 5%	-\$5,387,000
Funding formula shift	\$1,250,000
Undergraduate tuition Increase, assumes 2.5%	\$1,700,000
Graduate tuition increase, assumes 2.5%	\$250,000
Enrolment/tuition adjustment to actual 2016-17	\$1,000,000
Enrolment increase, 2017-18 (assumes 1%)	\$727,000
Reduction in JSGS funding	-\$237,000
Reduced SIOS funding	-\$476,000
Net estimated revenue increase	-\$1,173,000
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Salary & Benefit increases (increments only)	\$2,400,000
Utilities and space rental expenditures	-\$25,000
Investment in critical new initiatives	\$200,000
Net estimated expense increase	\$2,575,000
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Net estimated operating shortfall	\$3,748,000

One per cent of the cuttable budget = ~ \$1,450,000

2.6%

CCB ADVICE: ACADEMIC

- **Academic Subcommittee “special considerations”:**
 - Units that increase enrolment, reputation, and outreach (e.g., **CCE** re distance offerings, **Student Affairs** re domestic recruitment, **UR International** language support, recruitment)
 - Faculties and programs with strong enrolments or particular needs (**Arts, Engineering, JSGS, Social Work** “in no particular order”)
 - Library reinvestment – acquisitions and operating budget
 - Other considerations:
 - Examine tuition models re course- or program-based premiums
 - Redirect additional revenues from international students back to respective Faculties (Internationalization Strategy)

CCB ADVICE: NON-ACADEMIC

- **Priority recommendations after baseline cuts (“in no particular order”)**
 - ER: Fund two permanent fundraising positions
 - HR: Fund two temporary payroll positions
 - ORP: Fund one permanent data analyst position
 - IS: Fund one permanent network analyst position
 - FS: Do not cut more than 1%
 - UR Indigenization: do not cut; request 3-5 year plan
- **Secondary recommendations after baseline cuts (“in no particular order”)**
 - ER: Do not cut
 - HR: Do not cut more than 3%
 - FM: Fund term positions for personal safety and life safety
 - IS: Use targeted Congress funding for AV upgrades; pursue external funding arrangements for IS hardware and software

COMPENSATION RESTRAINT

- Letter from Minister of Advanced Education (Jan 30/17) requests holding 2017-18 total salary and benefit expenditures to 2016-17 total
- The University is committed to the collective bargaining process and to provide contractual increases to unionized employees.
- Staffing is being reviewed on a case-by-case basis until operating funding is known and budget is approved by Board

NEXT STEPS

- Throughout April: detailed work on 2017-18 budget and on 2018-19 Operations Forecast continues
- May 1-2: **Board of Governors** meets to approve 2017-18 budgets, tuition and fees, and 2018-19 Operations Forecast
- May 8: **Detailed budget letter** distributed to operating units and posted to Budget Update page
- May 9: **Fourth Budget Forum**: Review of 2017-18 unit budgets with details of investments and cuts

FURTHER INPUT OR QUESTIONS?

THANK YOU FOR COMING

Feedback welcome at
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