

# 2018-19 BUDGET

## FORUM 2

**13 APRIL 2018**



University  
of Regina

# PLEASE NOTE

This presentation and the discussion that follows are being recorded this morning and will be available for viewing at:

[www.uregina.ca/orp/budget/2018-19-budget.html](http://www.uregina.ca/orp/budget/2018-19-budget.html)

Your presence **indicates your consent** to have your speech and image recorded and made available publicly on the University's website.

# OUTLINE

- The 2018-19 Budget Letter
- Update on budget challenges
- Revenue percentage breakdown since 2011-12
- 5-year snapshot of operating grant funding
- Cumulative percentage increases since 2012-13
- Salaries and benefits by employee group
- Budget \$ per weighted FLE, by Faculty
- CCB rankings of budget requests: academic and administrative
- 0% grant: examples of challenges it presents
- Update on research
- Update on capital projects
- Update on utility trends
- Update on Congress 2018
- Remaining dates in budget development process

# 2018-19 BUDGET LETTER (1)

- Received on 10 April; available, together with previous years' letters, from <https://www.uregina.ca/orp/budget/budget-letter.html>
- In the 2018-19 Operations Forecast, submitted to the Ministry last May, the University estimated that, to maintain steady-state operations and assuming an average tuition increase of 2.5%, we would need an **operating grant increase of 3.3% for 2018-19**

**TABLE 1: STATUS QUO OPERATIONS FORECAST  
FOR THE 2018-19 to 2020-21 FISCAL YEARS**

	2017-18	2018-19	2019-20	2020-21
	Preliminary Budget	Status Quo	Status Quo	Status Quo
<b>Average Undergraduate Tuition Rate Increase</b>	2.5%	2.5%	2.5%	2.5%
<b>Average Graduate Tuition Rate Increase</b>	2.5%	2.5%	2.5%	2.5%
<b>Grant Increase</b>		3.3%	3.0%	2.7%
<b>Revenues</b>				
Provincial government grants:				
Base funding	104,407	107,808	111,042	114,050
La Cite' Canadian Heritage Grant	1,341	1,341	1,341	1,341
Directed funding	3,753	3,753	3,753	3,753
<b>Provincial government grants</b>	<b>109,501</b>	<b>112,902</b>	<b>116,136</b>	<b>119,144</b>





# 2018-19 BUDGET LETTER (2)

<b>Operating Grant Funding</b>	<b><u>2018-19</u></b>	<b><u>2017-18</u></b>
Prior Year Operating Grant Funding Base	\$104,407,100	
Funding Formula Shift	\$ 886,600	
<u>Targeted Funding:</u> MacKenzie Art Gallery	\$ (100,000)	
<b>Total Operating Grant Funding</b>	<b>\$105,193,700</b>	<b>\$ 104,407,100</b>

- The actual operating grant increase is 0.75%, or **\$776,600**
- This is made up of
  - A grant increase of 0%
  - A funding formula shift of \$ 886,600 based largely on enrolment growth
  - A second reduction in flow-through funding to the MacKenzie Gallery

# 2018-19 BUDGET LETTER (3)

- Increases in tuition and student fees require Board of Governors' approval. The Board will meet on 3-4 May to discuss the budget, including any proposed changes to tuition and student fees
- We are budgeting for another 1% growth in enrolments for 2018-19
- If this growth is realized, the following are several hypothetical tuition revenue scenarios:

Tuition adjustment	Estimated revenue
No tuition increase for UG or GR	<b>\$735K</b>
2.5% tuition increase for UG and GR	<b>\$2.61M</b>
4.5% tuition increase for UG and GR	<b>\$3.94M</b>
2.5% tuition increase for UG; 5% tuition increase for GR	<b>\$2.8M</b>

# BUDGET CHALLENGE: UPDATED OVERVIEW

<b>\$1.6M</b>	Tuition adjustment to actual for 2017-18
<b>\$735K</b>	Estimated tuition revenue lift with a 1% growth in enrolments
<b>\$1.5M</b>	Estimated tuition revenue lift with 2% UG tuition increase
<b>\$240K</b>	Estimated tuition revenue lift with 2% GR tuition increase
<b>\$435K</b>	Utilities savings (LB retrofit, energy efficient lighting, etc.)
<b>\$0K</b>	Provincial operating grant for 2018-19
<b>\$886K</b>	Funding formula shift
<b>\$3.3M</b>	Estimated salary and benefit increases for current complement
<b>\$2M</b>	Reinvestment (total proposed approximately \$8M)

# REVENUE PERCENTAGE BREAKDOWN



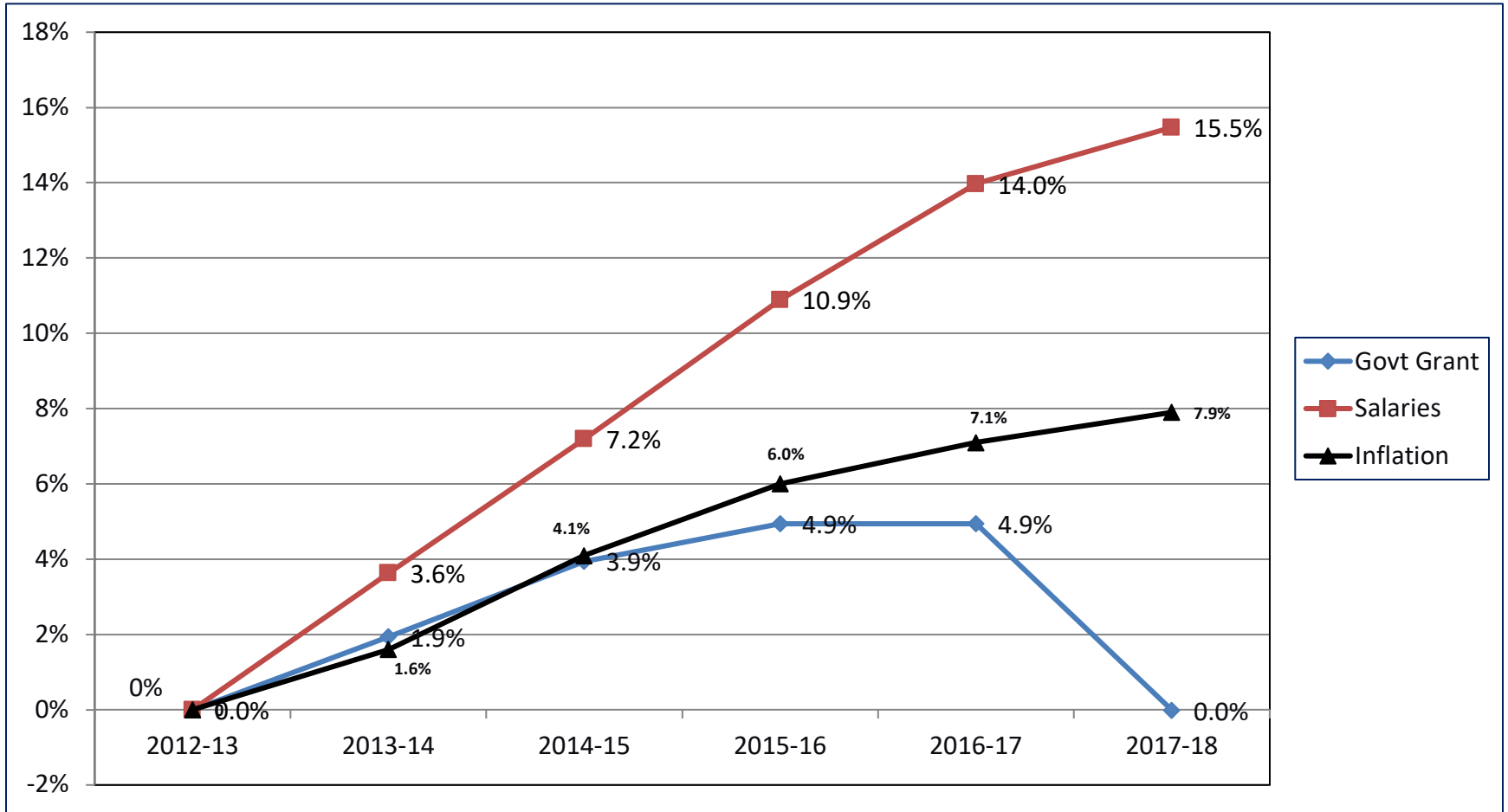
# 5-YEAR SNAPSHOT OF OPERATING GRANT

Operating Grant	2014-15	2015-16	2016-17	2017-18	2018-19	5 Year Total Increase/(Decrease)	Annual Average
Base Funding	103,401,000	106,287,000	107,884,000	108,881,000	104,407,100		
Economic Increase/(Decrease)	2,068,020	1,062,870	--	(5,387,000)	--	(2,256,110)	(451,222)
<b>Economic Increase/(Decrease) %</b>	<b>2.00%</b>	<b>1.00%</b>	<b>0.00%</b>	<b>(4.95%)</b>	<b>0.00%</b>	<b>(1.95%)</b>	<b>(0.39%)</b>
Funding Formula Shift	67,980	384,130	997,000	1,249,800	886,600	3,585,510	717,102
Nursing Funding	750,000	150,000	--	--	--	900,000	180,000
Targeted Funding	--	--	--	(336,700)	(100,000)	(436,700)	(87,340)
Operating Grant	106,287,000	107,884,000	108,881,000	104,407,100	105,193,700	1,792,700	358,540
<b>Total Increase/(Decrease) %</b>	<b>2.79%</b>	<b>1.50%</b>	<b>0.92%</b>	<b>(4.11%)</b>	<b>0.75%</b>	<b>1.85%</b>	<b>0.37%</b>

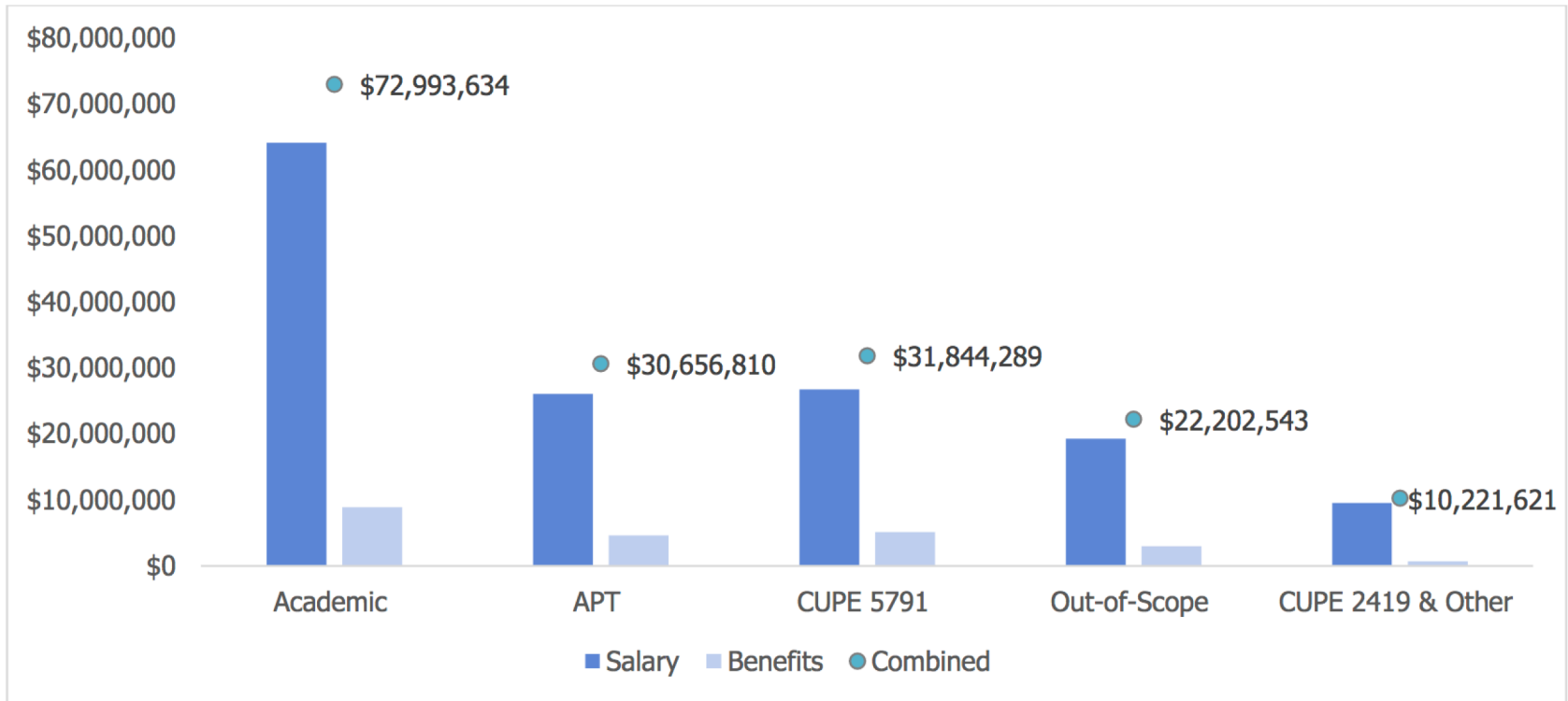




# CUMULATIVE PERCENTAGE INCREASE

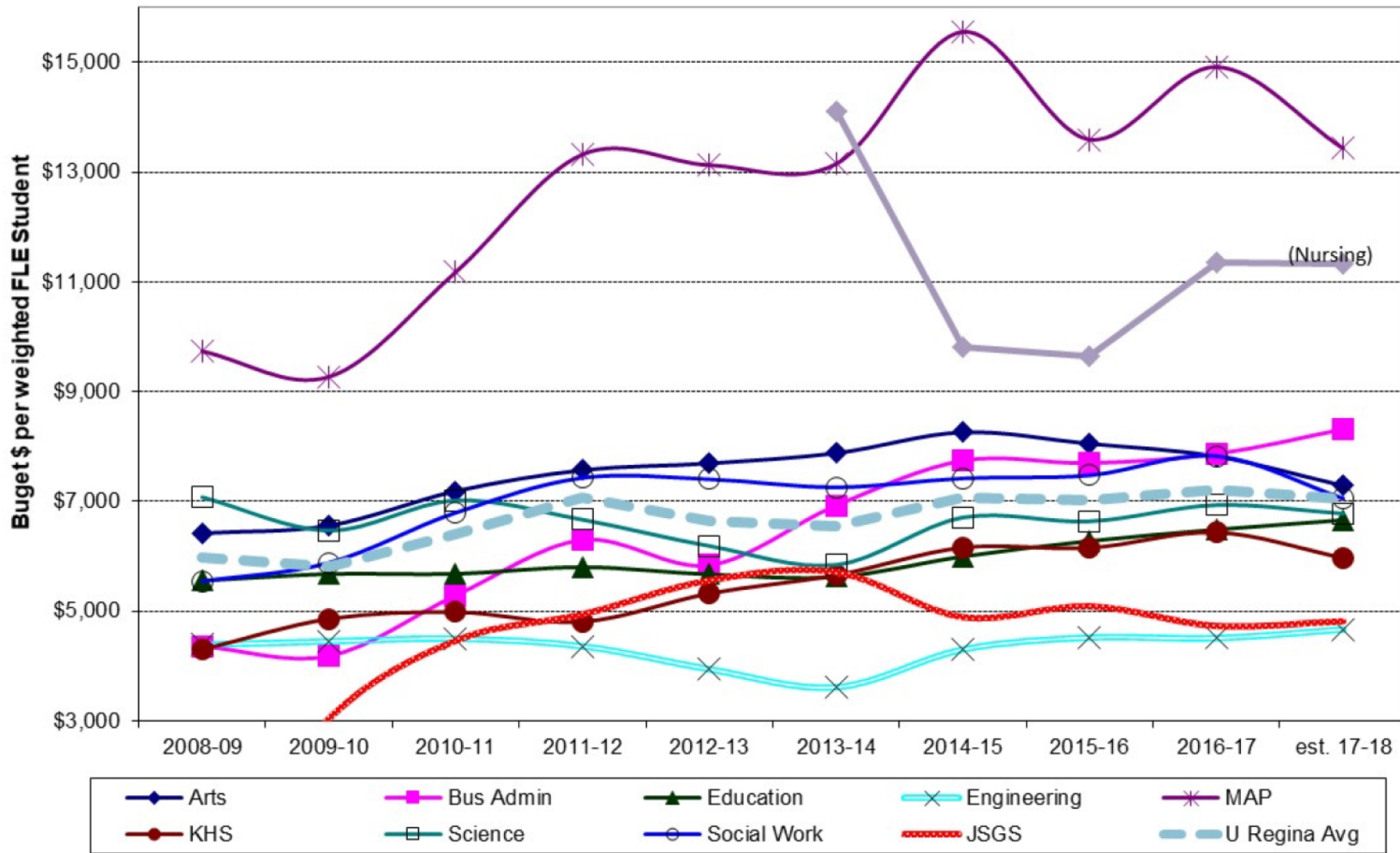


# SALARY AND BENEFITS BY EMPLOYEE GROUP



\*Data are for 2016-17. Source: *Workforce Demographics Overview, September 2017*. Available at <https://www.uregina.ca/hr/assets/docs/pdf/reports/2017-09-Workforce-Demographics.pdf>

# BUDGET \$ PER WEIGHTED FLE BY FACULTY



# CCB RANKING OF BUDGET REQUESTS (1)

ACADEMIC STAFFING	ACADEMIC SUPPORT STAFFING
1. Social Work	1. Psychology Clinic Director
2. Petroleum Systems Engineering	2. UR International scholarships
3. Computer Science	3. Recruiter
4. ESL (Centre for Continuing Education)	4. Academic Advisor (EAS)
5. Sport Management (KHS)	5. Instructional Designer (CCE)

- Support for President's initiatives for another counsellor and a Coordinator of Sexual Violence Prevention and Response
- Support to maintain Library Acquisitions budget

# CCB RANKING OF BUDGET REQUESTS (2)

## ADMINISTRATIVE STAFFING

1. **IS:** Information Security Analyst
2. **HR:** Payroll Services Specialist
3. **ORP:** Data Reporting Analyst
4. **FM:** Term Asbestos Management Co-ordinator
5. **ER:** Development Officer (1)
6. **FM:** Roads and Grounds Manager
7. **ER:** Development Officer (2)
8. **ER:** Web Development Specialist
9. **HR:** Term Workforce Planning Analyst and HR Business Analyst



# 0% GRANT: EXAMPLES OF CHALLENGES

- Faculty and staff renewal at a time of continuing enrolment growth
- More teaching resources in areas of high demand, e.g., CS, EAS, SW
- Reduction in number of courses taught sessionally
- More mental health support for students and staff
- Better support for off-campus students
- Pathways/bridging program for students in the North
- More support for Library acquisitions
- More support for thesis-based graduate students
- Wider range of sustainability initiatives
- More sustaining capital initiatives

*... and many more*

# RESEARCH UPDATE

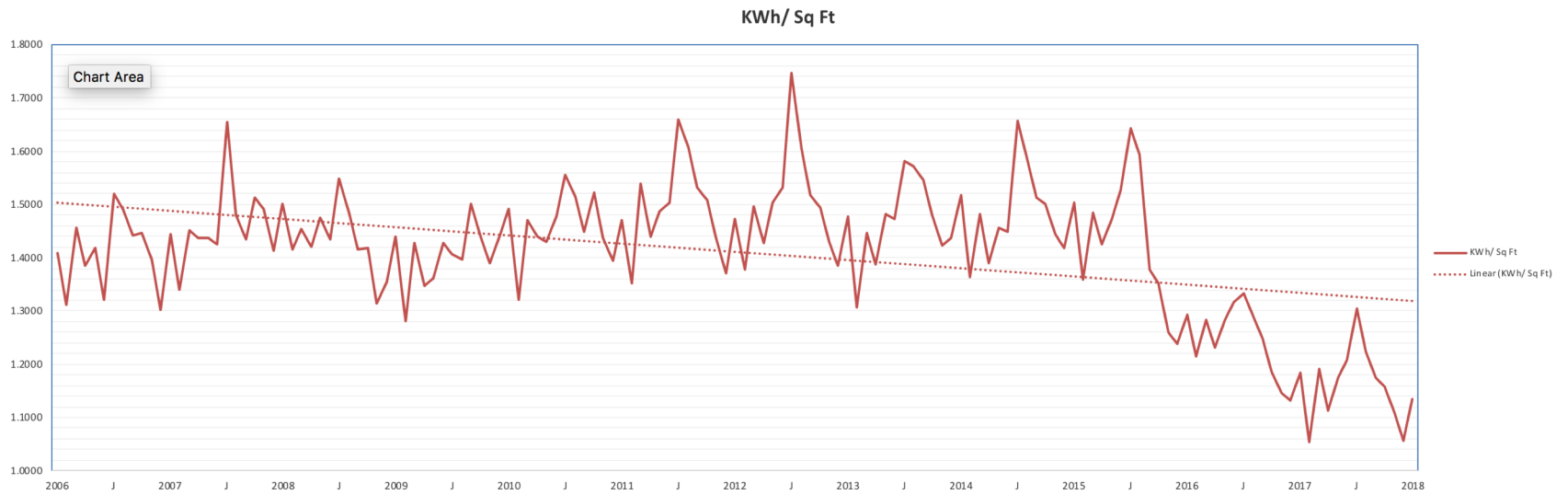
- RCMP – **\$8.8M**
- CIPSRT – **\$30M**
- RDC – **\$1.25**
- SSHRC – **\$1.1M**
- CIHR – **\$4.7M**
- NSERC – **pending**
- MITACS – **\$715**
- Province – **\$2.2M**
- Other miscellaneous – **\$4.9M**
- COHORT – **44**
- Internal Funding
- FGSR unit review
- AVPRD search

# CAPITAL PROJECTS UPDATE

- **PMR funding** remains unchanged this year at **\$5.068M**
- **College Avenue Campus Renewal** – **\$64.1M** project with \$27.7M from Government of Canada Strategic Investment Fund (SIF)
- **College West Residence Renewal** – total project **\$38.3M**: \$36.8M from Ancillaries; \$1.5M in provincial funding
- **Lab Building Modernization** – **\$4.8M** SIF project with \$2.4M from Government of Canada
- **Darke Hall Exterior Envelope** – **\$3.5M** from donations
- **Kisik-Campion Pedestrian Corridor** – **\$2M** University funded
- **Energy Efficiency Lighting Upgrades** – **\$1.7M**, 36% funded by SaskPower

*Amount addressing \$377M Deferred Maintenance Backlog : **\$112M***

# UPDATE ON UTILITY TRENDS: ELECTRICITY



# RESEARCH PARK NEGOTIATIONS

- As reported in previous budget forum, the University and Crown Investments Corporation have exchanged independent valuation studies
- Board of Governors has considered financing, governance, and operating models should acquisition of Research Park be deemed appropriate
- Discussions between the University and CIC have not progressed further



# CONGRESS UPDATE

- Current registrations: **3934**
- Current travel awards: **602**
- Current volunteers: **251**
- Number of weeks to go: **7**



# BUDGET DEVELOPMENT: REMAINING DATES

Next two weeks	Budget team - further analyses, discussions and final budget preparations
3/4 May	Board of Governors discusses and approves 2018-19 budget
Week of 7 May	Budget letter finalized and circulated to campus
11 May	Budget Forum 3, with details of allocations and cuts

**THANK YOU FOR COMING!**

Feedback is welcome at:

[budget@uregina.ca](mailto:budget@uregina.ca)