Making a difference

The University of Regina

Presentation to Treasury Board

October 15, 2015
Mission, Focus, Strategy

• **Mission:** quality, accessible education; influential research; meaningful scholarship in pursuit of local and global contributions to knowledge

• **Focus:** Relevant to economic and social needs of our students, our province and the world

• **Strategy:** Student success, research impact, community “peyak aski kikawinaw”
Three themes

1. Financial responsibility
   Accountability, rigour, cost-effectiveness

2. Innovation
   Creating pathways to growth

3. Collaboration
   Partnerships for progress
Where we’ve come from

University of Regina Fall Term Student Headcount

UnderGrad  Graduate

1974 through estimated 2015, Sept. 2015
source: FactBook, Office of Resource Planning
Financial responsibility

New world of accountability

- Greater focus on public institutions
- Impact of decline in resource revenues
- Fiscal constraints on government
- Alternate sources of funding
Financial responsibility

Commitment to transparency

• Senior administration travel
• Budget line-by-line
• All salaries
• Budget townhall meetings
Financial responsibility

Anchor: Public resources for the public good

- Alignment with Saskatchewan Plan for Growth
- Student-demand-driven allocation of resources
- Encouraging and enabling entrepreneurship
- Strengthening relationships with SaskPoly, U of S
- Building international commercial/research partnerships
Financial responsibility

Accountability, rigour, cost-effectiveness

✓ Centralized control and oversight
✓ New internal auditor appointed
✓ On-going cost reductions and containment
✓ Targeted cuts in administrative costs
✓ Lean initiatives in place
✓ 21 consecutive balanced operating budgets
Innovation
Pathways to growth

✓ **Distinctive professional programs:** Petroleum Engineering, Clinical Psychology, Creative Technologies, Food Safety, Big Data, Mental Health

✓ **Aboriginal studies:** Indigenous Peoples Health Research Centre, First Nations University, Student support

✓ **Integrated learning:** 73 agreements with SaskPolytech
Innovation
Pathways to growth

Relevant, responsible research

✓ Strategic research clusters

1. Public Safety
2. Digital Future
3. Environment, Clean Energy
4. Integrated Human Health
5. Anxiety, Stress, Pain

Ranked No.1: Research impact; International collaboration
Innovation
Pathways to growth

Relevant, responsible research

Relevant
✓ Carbon Capture/Petroleum/oil and gas
✓ Collaborative Centre for Justice and Safety
✓ Big Data analytics
✓ Post Traumatic Stress & First Responders

Responsible
✓ Provincial Auditor’s recommendations implemented
Collaboration
Partnerships for progress

First Nations and Métis education

• Enrolment growth of 63 per cent over last five years

• 12 per cent student population

• Indigenization of curriculum

• Student support – OMA, Aboriginal Student Centre
Collaboration
Partnerships for progress

More than 2,000 students from over 60 countries

• Dramatic growth in international students
• Reflects the new Saskatchewan
Collaboration
Partnerships for progress

Student success

- UR Guarantee unique in Canada – 1,546 enrolled
- National leader Co-op, experiential learning
- Co-op students earned more than $10 million in 2014
- 847 Arts, Science, Business, Engineering job placements
- 74,732 degrees and credentials awarded since 1974
Collaboration
Partnerships for Progress

Total scholarships as a % of tuition & fees among comprehensive universities:

- University of Regina: 33%
- National Average: 20%

Realize. We support student success.

Source: CSUGO, Financial Information of Universities and Colleges, 2010-11
Collaboration
Partnerships for progress

Community outreach

• MOUs:
  - Cumberland College, Nipawin
  - Great Plains College, Swift Current
• Community outreach tours
• Annual State of University Address
• Hill-Levene Business School Leaders’ Council
Collaboration
Partnerships for progress

- SaskPower
- Crescent Point Energy
- Western Economic Diversification
- RBC woman executive-in-residence
- JSGS – Fedoruk Centre, Cisco Chair
- Community-based grad programs
- Joint delivery with U of S
Collaboration
Partnerships for progress

• Post-secondary can and must do more
  - Credit transfers
  - Joint initiatives, eg. Indigenization
  - Library procurement
Collaboration
Partnerships for progress

College Avenue Campus renewal

- Number one capital priority
- Strong business case
- Generated $6.7 million to bottom line in 2014-15
- Pursuing public-private partnership
- Donor fundraising of $7 million
- Serves wider community
Key risks

• Need for renewal of sustaining capital
  - Issue of safety, cost effectiveness, good management

• New residence funding

• Student mental health

• Growing dependence on international student tuition

• Uncompetitive graduate student funding
Conclusion

- U of R reflects a dynamic Saskatchewan
- Growth, change, innovation, living within means
- Connected to the global economy
- Committed to academic excellence, accountability
- Delivering education that shapes the new Saskatchewan

Thank you for your support