

**University of Regina Board of Governors Agenda for the Meeting of
Monday 27 September 2010, 1:15 p.m. – 4:30 p.m.
Room 527, Administration-Humanities Building**

Call to Order

1. Approval of the Agenda

2. Approval of the Minutes

2.1 Board Meeting of 20 July 2010 - *Circulated with the Agenda*

3. Business Arising

3.1 Policy Regarding the Authority to Create New Corporate Entities – *For Decision (A&RM)*, Appendix 1

3.2 Creation and Transfer of Funding Agreements and Assets - IPAC-CO2 – *For Decision (A&RM)*, Appendix 2

3.3 Approval of College Avenue Campus Revitalization Project – *For Decision (F&F)*, Appendix 3

3.4 Faculty of Nursing Budget – *Verbal Status Update*

4. Strategic Item(s)

4.1 Draft 2011-2012 Operations Forecast for the University of Regina, *For Approval (F&F)*, Appendix 4

5. Administrative Item(s)

5.1 Classroom Building Roof Replacement – *For Decision (F&F)*, Appendix 5

5.2 Statement of Investment Policies & Goals (SIP&G) for the University of Regina Trust and Endowment Fund – *For Decision (F&F)*, Appendix 6

5.3 Annual Report: Management Discussion and Analysis – *For Decision (A&RM)*, Appendix 7

5.4 September 2010 “Talking Points” - *For Information (GOV&NOM)*, Appendix 8

6. Consensus Item(s)

6.1 Audit and Risk Management Terms of Reference and Annual Work Plan Review – *For Decision (A&RM)*, Appendix 9

6.2 Finance and Facilities Terms of Reference and Annual Work Plan Review - *For Decision (F&F)*, Appendix 10

6.3 Governance and Nominations Terms of Reference and Annual Work Plan Review – *For Decision (GOV&NOM)*, Appendix 11

7. Reports (For Information)

7.1 Chair - *Verbal Report*

7.2 Chancellor - *Verbal Report*

7.3 President’s Report, Appendix 12

7.3.1 Institutional Dashboard – *For Information (GOV&NOM)*, Appendix 13

7.3.2 Strategic Question, *For Discussion (GOV&NOM)*

7.4 URSU President, Appendix 14

8. In Camera Session I

8.1 2010 Board Evaluation Summary Report – *For Discussion (GOV&NOM)*, Appendix 15

8.2 2010 Board Skills Matrix Report – *For Discussion (GOV&NOM)*, Appendix 15

9. In Camera Session II

10. Items for Information

Audit & Risk Management

- 10.1 Draft Minutes of the Audit and Risk Management Committee of 19 July 2010, Appendix 16
- 10.2 Meeting of the Audit & Risk Management Committee of 26 September 2010, Appendix 17

Finance & Facilities

- 10.3 Draft Minutes of the Finance & Facilities Committee of 19 July 2010, Appendix 18
- 10.4 Meeting of the Finance & Facilities Committee of 26 September 2010, Appendix 19

Governance and Nominations

- 10.5 Draft Minutes of the Governance and Nominations Committee of 19 July 2010, Appendix 20
- 10.6 Meeting of the Governance and Nominations Committee of 26 September 2010, Appendix 21

Human Resources

- 10.7 Draft Minutes of the Human Resources Committee of 19 July 2010, Appendix 22
- 10.8 Meeting of the Human Resources Committee of 26 September 2010, Appendix 23

11. Adjournment



Annette Revet
Executive Director, University Governance



Susan Barber
Chair

mâmahowkamâtowin: Our Work, Our People, Our Communities

Our Vision

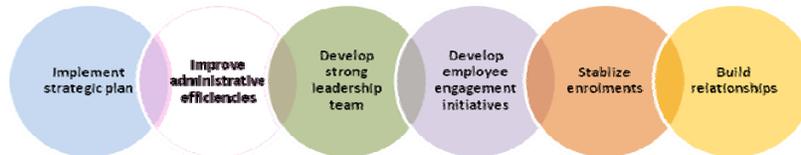
The University of Regina is a welcoming, student-focused institution that combines deep-rooted values with innovative thinking, classroom theory with real-world practice, and global ideas with regional needs. We aspire to be one of Canada's best comprehensive universities.

Our Mission

<p>The University of Regina . . .</p> <ul style="list-style-type: none">• Provides high quality, accessible education that prepares learners for productive and creative lives.• Produces innovative and relevant research and scholarship to expand human knowledge and support social, environmental and economic development.• Embraces diversity.• Responds to the needs of Saskatchewan peoples, particularly First Nations and Métis peoples.	<ul style="list-style-type: none">• Engages with and serves communities: local, provincial and beyond.• Strives for and promotes sustainability and efficiency.• Offers a welcoming, rewarding study and work environment that fosters creativity, engagement, continuous learning, and the opportunity to succeed.• Recognizes the historic values and cultures of Saskatchewan while preparing for a prosperous and significant future.
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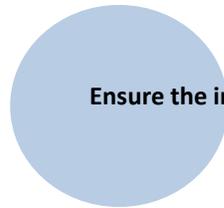
President's Report to the Board

For the period from July 8, 2010 - September 15, 2010
Submitted to Susan Barber, Chair of the Board of Governors
Submitted by Vianne Timmons, President and Vice-Chancellor



This report summarizes my progress on the six key areas of priority related to the Strategic Plan that the Board and I have identified for this academic year. It also includes an update on my own academic research program, and a short summary of some of the University's highlights since the last Board report.

OUR WORK: Teaching, Research and Public Service



Ensure the implementation of the Strategic Plan

- ✓ The implementation of the Strategic Plan is well underway. A draft of the Strategic Research & Scholarship Plan has been developed, and the process to develop the Strategic Teaching and Learning Plan has begun.
- ✓ The Academic Program Review is proceeding as well. The consultants were on campus on September 2 and 3 to meet with the Steering Committee as well as the academic deans. A community forum is scheduled for September 30, and the consultants will be back on campus to begin the "engagement" phase in November.



Improve administrative efficiencies

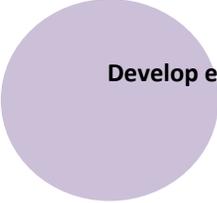
- ✓ The Administrative and Organizational Review is underway, with the Terms of Reference and Advisory Committee in place. The committee is now overseeing the review process in two areas – Ancillary Services and the Office of Enterprise Risk Management. Further reviews will begin in the coming months.

OUR PEOPLE: Engagement, Diversity, Success, Esteem



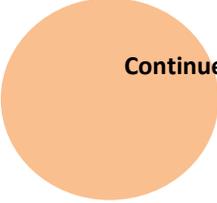
Build a strong senior leadership team at the University and contribute to the continued development of a strong leadership team at the Board

- ✓ The University Leadership Team retreat was held at the end of August to plan activities for the coming year and build working relationships.
- ✓ The University Executive Team held a retreat in late August to align its priorities and processes with the Strategic Plan for the coming year.
- ✓ The search committee has been formed for the position of Provost and Vice-President (Academic). The committee had its first meeting on September 13 to approve a position description and advertisement.
- ✓ The search for a new Vice-President (Research) will begin in the coming weeks.



Develop employee engagement initiatives

- ✓ Area-specific results from the Employee Engagement Survey have now been shared with the University Leadership Team members responsible for each unit or work group. The ULT members will now share and analyze these results with their employees, and work with them to develop actions to address issues that have been identified.



Continue to stabilize enrolments

- ✓ The Spring/Summer 2010 term saw an overall increase of 247 students, or 5.1% compared to the same time last year. That included a 3.6% increase in the number of undergraduate students, and an 8.6% increase in the number of graduate students
- ✓ Preliminary indications are that enrolment numbers for the Fall 2010 semester will also be up compared to last year. As of September 14, 255 more students than at the same time last year were registered at the University, including the Federated Colleges – an overall increase of 2.1%. The number of credit hours being taught has also increased, by 1.5%.
- ✓ At the University of Regina campus proper, the overall enrolment increase is 4.0% compared to last year.
- ✓ Total undergraduate registration is up 1.9%, and total graduate registration is up 3.5%.
- ✓ This marks the second straight year of enrolment increases, which provides a strong foundation for the first year of the UR Guarantee program.

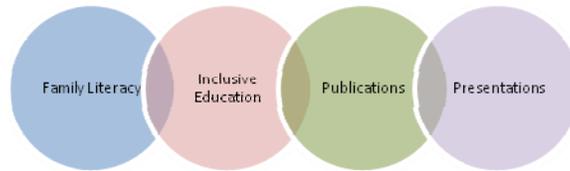
OUR COMMUNITIES: Presence and Partnerships



Continue to focus on building relationships with the campus, city, provincial and national communities

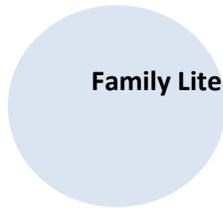
- ✓ On campus at the beginning of September, I attended or spoke at a variety of events, including the various orientation events for students, parents and new faculty members.
- ✓ I hosted the first “Coffee and Conversation with the President” event of the new year on campus, and the inaugural “President’s Breakfast for Athletics,” which was attended by more than 700 people from the Regina area.
- ✓ I represented the University of Regina at a number of events in the city, and have been asked by Mayor Fiacco to serve on the Regina Regional Opportunities Commission.
- ✓ Planning has begun for the “Community Connections” outreach tour to take place this fall, and also for the inaugural “President’s Community Award.”
- ✓ Planning has begun for the second annual “Inspiring Leadership” conference on March 16, 2011. It is estimated that 500 people will attend – double the number who attended in the first year.
- ✓ Planning is also underway for a series of events to mark the centennial in 2011 of the College Avenue campus.
- ✓ In co-operation with the Johnson-Shoyama Graduate School of Public Policy, Vice-President (Administration) Dave Button will be providing a half-day project management workshop for executive members of the provincial government.
- ✓ I represented the University of Regina internationally at the Pacific Northwest Economic Region summit in Calgary, where I hosted a forum for university Presidents, and at the Rectors’ Forum in Fairbanks, Alaska. I continued my work for the University with the Canadian Bureau for International Education and the Association of Universities and Colleges of Canada.
- ✓ I remained in close contact with municipal and provincial government representatives regarding a number of key issues for the University.

REPORT ON PRESIDENT’S ACADEMIC RESEARCH



This report summarizes the progress I have made on my academic research projects since the last Board report.

FAMILY LITERACY



- ✓ Over the summer, teams in Regina and Prince Edward Island ran the pilot project for my HRSDC-funded ESL family literacy project. We are now assessing the data that was collected, writing reports, and planning for the next round of sessions with families in the new year.
- ✓ I began the process of closing my research office at UPEI and transferring the administration of all of my projects – including the ESL Family Literacy project – to the University of Regina.
- ✓ I am making plans to visit sites in Newfoundland and Nova Scotia where another of my family literacy projects, the “Train the Trainer” Aboriginal family literacy project, has been operating. Based on these meetings, I will complete the final report for that project.

INCLUSIVE EDUCATION



Inclusive Education

- ✓ I submitted the final research report for my SSHRC-funded “Inclusion across the Lifespan” project.
- ✓ As Education Team Lead on a SSHRC-funded Community-University Research Alliance project, I continued researching ways in which we can change aspects of inclusive education policy across Canada.
- ✓ In partnership with several organizations, including the Ministry of Education, I continued planning the November “Leadership in Inclusive Education” western-Canadian conference scheduled for Regina in November of this year.
- ✓ As President-Elect of the International Association for the Scientific Study of Intellectual Disabilities, I continued my work planning the 2012 IASSID World Congress in Halifax, Nova Scotia.

PUBLICATIONS

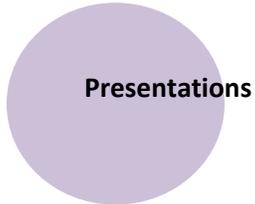


Publications

- ✓ My co-edited book called *A Long Walk to School: Global Perspectives on Inclusive Education* went to press, and finished copies arrived from the publisher in early September.
- ✓ Another co-edited book, entitled *Exploring Inclusive Teaching Practices through Professional Inquiry*, is still in the final editing phase prior to being sent to the publisher.
- ✓ Together with a former Master’s student of mine from the University of Prince Edward Island, I am in the process of submitting an article called “Parent perceptions: Examining the relationship between inclusive education and health” to the *International Journal of Special Education*. The article is

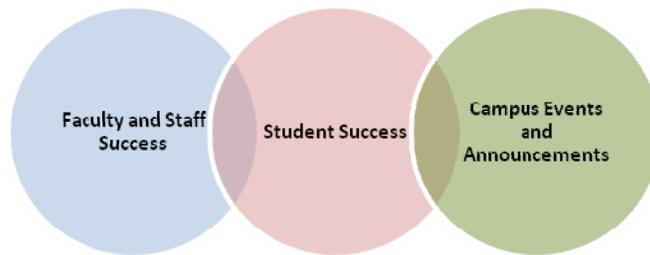
based on the results of a study we did that was funded by the Canadian Council on Learning.

PRESENTATIONS



- ✓ In early August, I gave a research presentation entitled “Inclusive Education: Challenges and Opportunities” at the 2010 Atlantic Conference on Inclusive Education Practice in St. John’s, Newfoundland.
- ✓ In early September, I did a radio interview about my inclusive education research and the Campus for All program.
- ✓ I have been invited to give a keynote address and facilitate a workshop in November at the Saskatchewan Literacy Network’s conference in Saskatoon.

CELEBRATING OUR CAMPUS



This report highlights faculty, staff and student successes as well as campus events worthy of mention since the last Board report.

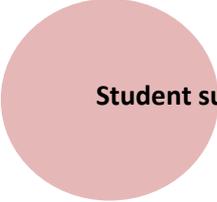
FACULTY AND STAFF SUCCESS



Faculty and staff success

- ✓ Dave Button, Vice-President (Administration) has been appointed to sit on the Municipal Wards Commission for the City of Regina.
- ✓ Dr. Thomas Bredohl, Associate Dean (Research & Graduate Studies) of the Faculty of Arts, selected to be the University's representative on the Saskatchewan Archives Board. An Order-in-Council will be forthcoming.
- ✓ Dr. Wallace Lockhart of the Faculty of Business Administration released a national study comparing the performance health regions across Canada.
- ✓ Five University of Regina faculty members – Dr. Jeanne Shami, Dr. Margot Hurlbert, Dr. Sheila Petty, Dr. Brigitte Krieg and Dr. Charity Marsh – were recently awarded a total of \$240,000 in funding from SSHRC for a variety of projects.
- ✓ Dr. Andrew Freywald of the Department of Chemistry and Biochemistry has been awarded \$343,000 by CIHR and the Canadian Breast Cancer Research Alliance to study factors driving the aggressive behaviour of breast cancer cells.
- ✓ Department of English professor Dr. Kathleen Wall launched her debut novel, *Blue Duets*.

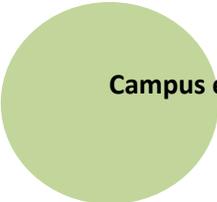
STUDENT SUCCESS



Student success

- ✓ A documentary film directed by University of Regina journalism students Kent Morrison and Karin Yeske won a national award at the Human Rights DocFest in Toronto.
- ✓ Six students from the Paul J. Hill School of Business – Derek Fleck, Kristin Gomersall, Logan Hutt, Jennifer Marlowe, Monique Paproski and Sawyer Swan – are the recipients of the 2012 Hill-Ivey Scholarships.
- ✓ Another 10 students from the Paul J. Hill School of Business received the Hill Scholarship in Business Ethics.
- ✓ Kaytlyn Barber, a University of Regina student and Vice-President (External) for the University of Regina Students’ Union, was presented with the Red Cross’s “Young Humanitarian” award.
- ✓ Undergraduate students Sarah Fortowsky, Drew Richards and Ben Ross were chosen by Kyoto Notre Dame University to spend 10 days this summer in Japan to assist in English as a Second Language instruction at that institution.

CAMPUS EVENTS AND ANNOUNCEMENTS



Campus events and announcements

- ✓ A news conference was held in July to announce that the University of Regina will manage the Prairies Regional Adaptation Collaborative on behalf of the numerous partners.
- ✓ The Centre for Continuing Education held a “grand re-opening” for its newly re-named Lifelong Learning Centre.

- ✓ A variety of orientation events were held on campus at the end of August and the beginning of September for new students, including international, Aboriginal and mature students.
- ✓ To begin the academic year, a week-long orientation program and teaching workshop was held for new faculty members.