Call to Order

1. Approval of the Agenda

2. Approval of the Minutes
   2.1 Board Meeting of 7 December 2010 - Circulated with the Agenda
   2.2 Board Meeting of 15 December 2010 (E-mail Ballot) – Circulated with the Agenda

3. Business Arising

4. Strategic Item(s)
   4.1 First Nations University of Canada – Conditions Precedent for the Administrative Services Contract effective April 1, 2011 - For Decision (F&F), Appendix 1

5. Administrative Item(s)
   5.1 Pension Plan for Academic and Administrative Employees of the University of Regina (Defined Contribution Component) – For Decision (HR), Appendix 2
   5.2 February 2011 “Talking Points” - For Information (GOV&NOM), Appendix 3

6. Consensus Item(s)

7. Reports (For Information)
   7.1 Chair - Verbal Report
   7.2 Chancellor - Verbal Report
      7.2.1 University of Regina Senate Report for 5 February 2011 – For Information (GOV&NOM), Appendix 4
   7.3 President’s Report, Appendix 5
      7.3.1 Institutional Dashboard – For Information (GOV&NOM), Appendix 6
      7.3.2 Strategic Question, For Discussion (GOV&NOM)
         7.3.2.1 2010 Enterprise Risk Management Risk Register – For Discussion (A&RM), Appendix 7
   7.4 URSU President, Appendix 8

8. In Camera Session I

9. In Camera Session II

10. Items for Information

   Audit & Risk Management
   10.1 Draft Minutes of the Audit and Risk Management Committee of 6 December 2010, Appendix 9
   10.2 Meeting of the Audit & Risk Management Committee of 7 February 2011, Appendix 10

   Finance & Facilities
   10.3 Draft Minutes of the Finance & Facilities Committee of 6 December 2010, Appendix 11
   10.4 Meeting of the Finance & Facilities Committee of 7 February 2011, Appendix 12

   Governance and Nominations
   10.5 Draft Minutes of the Governance and Nominations Committee of 6 December 2010, Appendix 13
   10.6 Meeting of the Governance and Nominations Committee of 7 February 2011, Appendix 14
Our Vision

The University of Regina is a welcoming, student-focused institution that combines deep-rooted values with innovative thinking, classroom theory with real-world practice, and global ideas with regional needs. We aspire to be one of Canada’s best comprehensive universities.

Our Mission

<table>
<thead>
<tr>
<th>The University of Regina . . .</th>
<th>Our Mission</th>
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<tr>
<td>• Provides high quality, accessible education that prepares learners for productive and creative lives.</td>
<td>• Engages with and serves communities: local, provincial and beyond.</td>
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<td>• Produces innovative and relevant research and scholarship to expand human knowledge and support social, environmental and economic development.</td>
<td>• Strives for and promotes sustainability and efficiency.</td>
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<td>• Embraces diversity.</td>
<td>• Offers a welcoming, rewarding study and work environment that fosters creativity, engagement, continuous learning, and the opportunity to succeed.</td>
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<td>• Responds to the needs of Saskatchewan peoples, particularly First Nations and Métis peoples.</td>
<td>• Recognizes the historic values and cultures of Saskatchewan while preparing for a prosperous and significant future.</td>
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President’s Report to the Board

For the period from November 25, 2010 – January 26, 2011
Submitted to Susan Barber, Chair of the Board of Governors
Submitted by Vianne Timmons, President and Vice-Chancellor

This report summarizes my progress on the six key areas of priority related to the Strategic Plan that the Board and I have identified for this academic year. It also includes an update on my own academic research program, and a short summary of some of the University’s highlights since the last Board report.

OUR WORK: Teaching, Research and Public Service

Ensure the implementation of the Strategic Plan

✓ The implementation of key aspects of the Strategic Plan continues. The Board package contains a mid-year performance measurement report that outlines the University’s progress to date this year in this area.

✓ A key initiative that warrants special mention is the Academic Program Review, which is proceeding as planned. The student and faculty surveys are complete, and the alumni survey will follow shortly. The consultants’ final report will then be written and submitted by the end of the Winter 2011 term.

✓ At that time, the task force of elected faculty members will begin meeting, and over the next year will produce a set of recommendations for the Provost and Vice-President (Academic). These recommendations will form the basis of strategic decision-making with regard to which programs meet the needs and interests of U of R’s current and prospective students.
It is also of note that the University has developed a sustainability policy and created the terms of reference for a campus-wide sustainability committee – two key actions arising from the Strategic Plan.

The Administrative and Organizational Review Advisory Committee is currently writing a report summarizing its review of Food Services. In late November and December, the Committee consulted with a variety of other groups on campus, seeking their advice on administrative inefficiencies that should be addressed.

Financial Services is making a submission to the Canadian Association of University Business Officers (CAUBO) for a Quality and Productivity Award. The submission outlines the process the University has developed for managing cash flow and investing surplus operating cash – a process that has generated more than $1 million in incremental investment income since 2008.

Facilities Management is applying for an Association of Physical Plant Administrators (APPA) Effective and Innovative Practices Award. The application is based on the process by which excess heat from other areas of campus is used to help heat the Research and Innovation Centre.

OUR PEOPLE: Engagement, Diversity, Success, Esteem

The search for a Provost and Vice-President (Academic) is complete. Dr. Thomas Chase was the successful candidate and will be starting effective July 1, 2011. He will be on campus as of April 1 for a transition period with current Vice-President (Academic) Dr. George Maslany.
✓ The search consultant has been engaged and the committee has been formed to oversee the search for a new Vice-President (Research). The committee has met and finalized a job description and posting. The posting will have gone out by the time of the Board meeting, and the committee hopes to have the new Vice-President in place by July 1.

✓ A qualified candidate has been short-listed for the position of Dean of the Faculty of Social Work.

✓ The search committee for the Dean of the Faculty of Science is currently being formed. The committee will meet in early February to draft the position description and develop a search plan.

Human Resources has conducted face-to-face meetings all but two ULT members and their management team members to present the qualitative Employee Engagement Survey results. Six areas have already shared the survey results with their employees and based on those meetings are aligning their unit goals with the Strategic Plan. Human Resources is working with another seven areas to help develop their goals based on the survey results.

✓ In late November I hosted the “Celebrate” event at which the University recognized more than 30 faculty and staff members who have won awards over the past year.

✓ A “Centennivale” faculty and staff event was held on January 25 to kick off the 100 year anniversary of the creation of Regina College. More than 800 faculty and staff members participated in the various activities.
Enrolment figures for Winter 2011 are preliminary but promising. Overall enrolment is up 3.3% over Winter 2010. Enrolment at the University of Regina campus itself is up 5.4%, and Graduate Studies enrolment is up 2.8%.

There are currently 9% more international first-year students registered than at the same time last year, and total international enrolment is up by 2% over the same period. This indicates that we are both attracting and retaining more international students than in the past.

Student Recruitment has refined its recruitment process, going to 390 schools in the 2001-11 academic year, up from 156 schools last year. This could have a positive effect on new admissions for the 2011-2012 academic year.

Also of note is that there are 324 students currently enrolled in the UR Guarantee program, which is an important retention initiative.

OUR COMMUNITIES: Presence and Partnerships

The Regina College centennial celebrations will be an important means of building relationships on campus and beyond over the next year. In addition to the “Centennivale” faculty and staff event mentioned earlier, the centennial year will feature a Founders’ Dinner in February, a Trudeau Foundation lecture by Simon Harel in March, an alumni homecoming event, a President’s Gala fundraiser, and a celebration of our Relationship with China.

I hosted donor and alumni events in Toronto, Ottawa, and New York, and during Grey Cup week, I also hosted one in Edmonton.

Continue to stabilize enrolments

Continue to focus on building relationships with the campus, city, provincial and national communities
I hosted Holiday Open House events at the President’s residence for members of the University community as well as the larger community.

I attended or spoke at a number of events on campus, including the CUPE 2419 collective agreement signing, the celebration of the University Cheer Team’s first place finish at nationals, and the media conference about the Paul J. Hill School of Business team’s third-place finish at JDC West.

The second annual “Inspiring Leadership” conference to be held on March 16, 2011 is already approximately two-thirds sold out.

On numerous occasions over the past two months, I met with local, provincial and national officials regarding a number of issues related to the University – including the plan to revitalize the College Avenue campus.

On behalf of the University, I continued performed my duties at the national level for AUCC and CBIE, and at the international level for IOHE.

The Vice-Presidents have also been busy building relationships for the University. In early March, the University of Regina will host the annual meeting of the Western Vice-Presidents Academic and Research in Victoria, B.C. Vice-Presidents Dr. George Maslany and Rod Kelln, along with Associate Vice-Presidents Lynn Wells and David Malloy have developed an agenda that includes sessions on university accountability, copyright issues, research performance measures, demographics and other challenges facing universities. This is a great opportunity to build relationships with colleagues at other universities and consider issues that are common to us all.

Vice-President (Administration) Dave Button collaborated on an article about university accountability that appears in APPA’s newsletter. This profiles the University of Regina and its administrative processes in a positive way.

Vice-President Dr. George Maslany, accompanied by Dr. Dongyan Blachford, Associate Dean of Graduate Studies and Research, visited China in early January to promote the University of Regina’s proposal for a Confucius Institute. If accepted, the proposal will enhance our already strong relationship with China as a preferred destination for students and faculty members.
This report summarizes the progress I have made on my academic research projects since the last Board report.

**FAMILY LITERACY**

- The novation agreement has been signed with HRSDC which transfers the administration of my Train-the-Trainer Aboriginal family literacy project to the University of Regina. This nearly completes the transition of my UPEI research office to the University of Regina, with only some transfers of research funds to Regina remaining to be done.

- A first draft of the final report on the Train-the-Trainer project is now complete and in the revision stage.

- A draft of the pilot project report for the ESL family literacy project is complete, and revision continues on the modules which will be used when the project is next run with families, likely in the summer.

- I am part of a multi-university team in a SSHRC grant application related to improving the literacy levels of children in grades one to three – a key age for developing life-long learning skills.
INCLUSIVE EDUCATION

✓ Work continues on the SSHRC-funded Community-University Research Alliance (CURA) project on disability policy. The ethics application is now being revised so that the research team can conduct interviews with government officials, teachers and families as they consider ways to improve education policies across Canada for students with disabilities.

✓ I am part of a cross-Canada team in a SSHRC grant application for funding to establish a national centre to research and advocate for inclusive education.

ACADEMIC PUBLICATIONS

✓ My co-edited book, entitled *Exploring Inclusive Teaching Practices through Professional Inquiry*, has been sent to the publisher for final production.

✓ I am awaiting the publication proofs of “The Power of Narrative in Program Evaluation,” an article I co-wrote with two other academics for the *Canadian Journal of Program Evaluation*.

ACADEMIC PRESENTATIONS

✓ In late November, I gave the keynote address at the annual conference of the Saskatchewan Literacy Network in Saskatoon. I also facilitated a workshop for literacy practitioners at the conference.
CELEBRATING OUR CAMPUS

This report highlights faculty, staff and student successes as well as campus events worthy of mention since the last Board report.

FACULTY AND STAFF SUCCESS

✓ A new University of Regina Canada Research Chair has been named – Dr. Sandra Zilles of the Department of Computer Science.

✓ Three Canada Research Chairs have been renewed – Dr. Shadia Drury, Dr. Gordon Huang and Dr. Peter Leavitt.

✓ Dr. Morina Rennie of the Faculty of Business Administration has been named the University’s first Institute of Chartered Accountants of Saskatchewan Scholar.

✓ Researchers from the Saskatchewan Population Health and Evaluation Research Unit (SPHERU) – led in part by Dr. Bonnie Jeffery of the Faculty of Social Work – have received $750,000 to study why some communities have better health than others.

✓ Dr. Christian Riegel of the Campion College English Department and Dr. Yasser Morgan of the Faculty of Engineering and Applied Science have received Canada Foundation for Innovation funding totalling $138,000 to help develop their research laboratories.
The 2011-2012 President’s Teaching and Learning Scholar Awards have been announced. The scholars who will be undertaking innovative teaching projects are: Dr. Cindy Hanson; Dr. Barbara McNeil; Dr. Shanthi Johnson; Brenda Rosow-Kimball; Dr. Tom McIntosh; Tina Beaudry-Mellor; Yolanda Hansen; Dr. Katherine Arbuthnot; Stephen Cheng; Dr. Alec Couros; Doug Kripps; Dr. Harold Riemer; Jennifer Love Green; Darrel Lawlor; and Dr. Rebecca Genoe.

Dr. Heather Hadjistavropoulos of the Department of Psychology was recognized with the Saskatchewan Health Research Foundation’s Achievement Award for 2010.

**STUDENT SUCCESS**

- The University received a nearly $400,000 endowment to create the Verna Martin Memorial Scholarship in Doctoral Studies – our first endowed doctoral award.

- The University of Regina Cheer Team won the gold medal in the small co-ed team division at the Canadian University National Cheerleading Championships.

- Students from the Paul J. Hill School of Business had a great deal of success in competitions recently. Overall, the team finished third at JDC West (coming first in the charity competition) and at the Queen’s University Inter-Collegiate Business Competition, the Business Ethics team finished first.
Dr. Hugh Montgomery, director of the Jefferson Lab in Virginia (at which some University of Regina physicists are doing work), spoke on campus on December 9.

The School of Journalism’s annual Minifie lecture on January 20 featured CBC journalist Anna Maria Tremonti.