1. Approval of the Agenda

Maze - Barootes

Moved approval of the agenda as circulated. CARRIED

2. Approval of the Minutes

2.1 Board Meeting of 19 July 2011

Pollon - Bourassa

Moved approval of the minutes as circulated. CARRIED

3. Delegation to the Board – (Rene Archambault and Andre Moquin joined the meeting at 9:14 a.m.)

3.1 Institut français and French-Language Programming, Appendix 1 and 2 of the Agenda

The Assemblée communautaire fransaskoise (ACF) requested that they be allowed time to present to the Board of Governors at its September 13th meeting. The ACF represents the Francophone community and is appealing to the University for faculty status for the Institut français. With approval from the Chair, the request was approved for Rene Archambault and Andre Moquin from ACF to attend and present to the Board of Governors at the September Board meeting.

President Timmons noted that the University is working to complete the Academic Program Review before any decisions are finalized.

The Board Chair will follow up with a letter to thank the ACF for the presentation.

(Rene Archambault and Andre Moquin withdrew from the meeting at 9:35 a.m.)

4. Business Arising

President Timmons continues to work with partners for the North American Indigenous Games to be
held at the University of Regina campus. It was noted that J. Smith, Associate Vice-President (Student Affairs) has been in discussions with the City of Regina and is currently waiting for the CEO to be appointed.

5. Strategic Item(s)

5.1 2012-2013 Operations Forecast for the University of Regina, Appendix 3 of the Agenda

Elliott-Barber

*That the Board of Governors approve the content of the draft 2012-2013 Operations Forecast (slide summary) for presentation to Saskatchewan Advanced Education, Employment and Immigration and Saskatchewan Finance and authorize the President to approve a full-text version, consistent with the slide summary, for submission to the Minister of Advanced Education, Employment and Immigration.*

L. Elliott, Chair of the Finance and Facilities Committee presented the item. Elliott noted it is a good report that is focused and follows the format that government is expecting.

Several hand-outs were distributed at the meeting which include amendments made to the presentation which include the following:
- Updates to the following slides: 14, 30, 32, 34 and 46, appended to the Minutes as Appendix 1, 2, 3 and 4
- Hand-out to support the changes to slide 30, appended to the Minutes as Appendix 5.

There was a discussion on Attachment B and a question to management on why they do not include options and/or scenarios that show declining revenues. It was agreed that the scenarios are valuable information but should only be used for internal discussions and planning.

President Timmons noted that management will prepare a comprehensive environment scan regarding upcoming bargaining considerations which will be presented to the Board at the December Board meeting.

Management agreed to amend Attachment B to change line item ‘MacKenzie Art Gallery’ to read, ‘Directed Funding’. Management will also change the wording throughout the presentation.

The question was called on the motion. CARRIED

6. Administrative Item(s)

6.1 Institute for Energy, Environment and Sustainable Communities (IEESC), Appendix 4 of the Agenda

Elliott - Brigham

*That the Board of Governors approves the termination of the Type I centres: Centre for Sustainable Communities (CSC) and Centre for Studies on Energy and Environment (CSEE).*

The question was called on the motion. CARRIED

Elliott - Pollon
That the Board of Governors approves the establishment of the Institute for Energy, Environment and Sustainable Communities as a Type I University centre in accordance with the attached constitution (Attachment A) effective immediately through to June 30, 2016, renewable subject to the review process.

D. Fitzpatrick noted that the new institute will act as an operational arm to build on partnerships and will add value for researchers. It will also build on working and political relationships.

President Timmons noted that there is a friendly amendment to the decision items supporting information; it should read ‘Institute Manager’, and not ‘Sustainability Manager’. The decision item will be corrected in the official file.

The question was called on the motion. CARRIED

6.2 Key Messages, Appendix 5 of the Agenda

The item was presented for information.

7. Consensus Items

An omnibus motion was made on the following six motions.

Barber - Pollon

7.1 Audit and Risk Management Terms of Reference and Annual Work Plan Review, Appendix 6 of the Agenda

That the Board of Governors approves the recommended amendments to the Terms of Reference and Annual Work Plan Review for the Audit and Risk Management Committee.

There were two amendments made to the Audit and Risk Committee terms of reference, appended to the minutes as Appendix 6. Point four should read, ‘Review the general internal financial controls of the University and request an investigation and analysis on any activity…..’ and point six should read, ‘Receive and review periodic….’

7.2 Distinguished Service Award Terms of Reference and Annual Work Plan Review, Appendix 7 of the Agenda

That the Board of Governors approves the recommended amendments to the Terms of Reference and Annual Work Plan Review for the Distinguished Service Award Advisory Committee.

7.3 Finance and Facilities Terms of Reference and Annual Work Plan Review, Appendix 8 of the Agenda

That the Board of Governors approves the recommended amendments to the Terms of Reference and Annual Work Plan Review for the Finance and Facilities Committee.

7.4 Governance and Nominations Terms of Reference and Annual Work Plan Review, Appendix 9 of the Agenda
That the Board of Governors approves the recommended amendments to the Terms of Reference and Annual Work Plan Review for the Governance and Nominations Committee.

7.5 Human Resources Terms of Reference and Annual Work Plan Review, Appendix 10 of the Agenda

That the Board of Governors approves the recommended amendments to the Terms of Reference and Annual Work Plan Review for the Human Resources Committee.

M. Brigham declared a conflict of interest around the discussion of the Human Resources Committee membership.

There was one amendment made to the membership of the Human Resources Terms of Reference, appended to the minutes as Appendix 7. It should read, ‘Three other members of the Board (i.e., no Board member who is also an employee of the University).

7.6 Enterprise Risk Management Policy - REVISED, Appendix 11 of the Agenda

That the Board of Governors approves the revised Enterprise Risk Management Policy (Attachment A).

The question was called on the omnibus motion. CARRIED

8. Reports (For Information)

8.1 Chair, Verbal Report

It was noted that the Chair P. McLellan continues to pursue a strong working relationship with Minister Norris. McLellan added that he, President Timmons and A. Revet are meeting with the Minister at 4:00 p.m. on September 13th to discuss the Order in Council appointments.

8.2 Chancellor, Verbal Report

Chancellor Ready mentioned that Rene Archambault had previously addressed Senate with matters that were presented at the Board meeting today by the Assemblée communautaire francophone (ACF). Chancellor Ready will keep the Board updated with this matter.

The Senate By-laws will be updated in September due to the legislated changes in The University of Regina Act. The changes will be recommended for approval at the Senate meeting in October.

It was noted that Board members are welcome to nominate individuals for an Honorary Degree. The list of selected candidates will carry forward for ten years.

Convocation will be held on Saturday, October 15th with Professor Liu to receive the Honorary Degree.

8.3 President’s Report, Appendix 12 of the Agenda

President Timmons presented the report for information.
8.3.1 President’s Objectives for 2011-2012, Appendix 13 of the Agenda

Barber – Maze
*That the Board of Governors approves the President’s objectives for 2011-2012.*

The objectives were established following the Board meeting in July 2011. The University Executive Team has reviewed the objectives.

The question was called on the motion. CARRIED

8.3.2 Registration Update for Fall 2011, Appendix 14 of the Agenda

A hand-out was distributed at the meeting, *appended to the Minutes as Appendix 8.* President Timmons noted that the University registrations are up 10.6% which includes the new nursing program.

The report was presented for information.

8.3.3 Academic Program Review, Appendix 15 of the Agenda

T. Chase presented the item. It was noted that the review is the largest program change to the face of the University since its inception. The three qualities that are looked at are quality, reputation and sustainability. Chase discussed the procedure and timeline for the review. Target approvals for Senate should be complete in early 2013-2014 and final approval at the Board should be around late 2013-2014.

It was also noted that although this is an internal review, management is being open and responsive to the business community as they move this initiative forward.

Chancellor Ready congratulated the Academic Program Review team for their efforts.

8.3.4 Expansion of Degree-Granting Authority: The Usher Report, Appendix 16 of the Report

President Timmons noted that T. Chase, Provost and Vice-President (Academic) is the lead on this file. Chase will be attending the first Task Force Committee meeting in September.

8.3.5 Generative Question, *For Discussion*

There was a discussion on the strategic question; “As the Board of Governors set the path for the university’s next centennial, what do you see as your potential legacy?”

The Board discussed the following points below:
- the Board should not have a legacy
- the Board should lead the strategic direction for the University to work towards a strong and vibrant campus
- the University should be recognized as offering great teaching, successful Co-op programs and strong relations with China
- the University should also work on improving programs in public policy, sustainable energy, environment and carbon capture initiatives
- the University can make an impact on offering quality aboriginal education in the province for First Nations and Métis communities
- the Board should leave the University in a better place than they found it
- the make-up of the Board should change to include various cultures and diversities
- to have a well maintained College Avenue Campus

8.4 URSU President, Appendix 17 of the Agenda

K. Peterson presented the report for information.

There was a lengthy discussion on last week's parking campaign launched by URSU targeting President Timmons and confidentiality issues on the Board of Governors. P. McLellan suggested that students should meet with President Timmons in the future to discuss their issues prior to campaigning on campus.

(P. Maze, S. Pollon and B. Barootes withdrew from the meeting at 11:50 a.m.)

9. In Camera Session 1: 11:54 a.m. (L. Jankowski and University resources withdrew from the meeting except A. Revet)

9.1 2011 Board Evaluation Summary Report, Appendix 18 of the Agenda

The report was received for information.

9.2 Minutes of the In Camera Board Meeting of 19 July 2011, Circulated confidentially at the meeting

Bourassa - Ready
Moved approval of the In Camera minutes as circulated.

CARRIED

(A. Revet and President Timmons withdrew from the meeting at 11:58 a.m.)

10. In Camera Session 2: 11:58 a.m.

11. Items for Information

The following items were received for information:

Audit & Risk Management
11.1 Draft Minutes of the Audit & Risk Management Committee of 18 July 2011, Appendix 19 of the Agenda
11.2 Meeting of the Audit & Risk Management Committee of 12 September 2011, Appendix 20 of the Agenda

Finance & Facilities
11.3 Draft Minutes of the Finance & Facilities Committee of 18 July 2011, Appendix 21 of the Agenda
11.4 Meeting of the Finance & Facilities Committee of 11 September 2011, Appendix 22 of the Agenda
Governance and Nominations
11.5 Draft Minutes of the Governance and Nominations Committee of 18 July 2011, Appendix 23 of the Agenda
11.6 Draft Minutes of the Governance and Nominations Committee of 2 September 2011, Appendix 24
11.7 Meeting of the Governance and Nominations Committee of 12 September 2011, Appendix 25 of the Agenda

Human Resources
11.8 Draft Minutes of the Human Resources Committee of 18 July 2011, Appendix 26 of the Agenda
11.9 Meeting of the Human Resources Committee of 12 September 2011, Appendix 27 of the Agenda

12. Adjournment – 12:04 p.m. Moved by Barber.

Annette Revet
University Secretary

Paul McLellan
Chair