Call to Order

1. Approval of the Agenda

2. Approval of the Minutes
   2.1 Board Meeting of 13 September 2011 - Circulated with the Agenda

3. Business Arising
   3.1 Representative Workforce – Increasing Aboriginal Representation – For Information, Appendix 1

4. Strategic Item(s)
   4.1 Performance Measurement Framework – For Decision (A&RM), Appendix 2

5. Administrative Item(s)
   5.1 Canadian Centre for Public Safety and Policing (CCPSP) – For Decision (F&F), Appendix 3
   5.2 Clean Energy Technologies Institute (CETI) – For Decision (F&F), Appendix 4
   5.3 Provincial Auditor’s Audit Planning Memorandum – For Decision (A&RM), Appendix 5
   5.4 Internal Audit Policy – For Decision (A&RM), Appendix 6
   5.5 Fair Value Accounting Election for Financial Statements – For Decision (A&RM), Appendix 7
   5.6 College West HVAC Capital Project Phase 2 – Project Change Approval – For Decision (F&F), Appendix 8
   5.7 Process for Presidential Performance Reviews – For Decision (GOV&NOM), Appendix 9
   5.8 Amendment to Policies and Procedures Governing Board Operations – For Decision (GOV&NOM), Appendix 10
   5.9 Endorsement of the National Day of Action – For Decision (GOV&NOM), Appendix 11
   5.10 Key Messages - For Information (GOV&NOM), Appendix 12

6. Consensus Item(s)
   6.1 Statements of Investment Policies and Goals – University of Regina Pension Plans – For Decision (HR) Appendix 13
   6.2 Non-Academic Pension Plan Funding Policy – For Decision (HR), Appendix 14
   6.3 Policy Regarding Year-End Departmental Operating Budget Surpluses – For Decision (F&F), Appendix 15
   6.4 Discontinuation of Financial Statements for the Master Trust - For Decision (A&RM), Appendix 16
   6.5 Senate Bylaws – Revision – Fall 2011 – For Decision (GOV&NOM), Appendix 17
   6.6 2012 – 2013 Board Meeting Schedule – For Decision (GOV&NOM), Appendix 18

7. Reports (For Information)
   7.1 Chair - Verbal Report
   7.2 Chancellor - Verbal Report
      7.2.1 University of Regina Senate Report for 14 October 2011 - For Information (GOV&NOM), Appendix 19
   7.3 President’s Report, Appendix 20
      7.3.1 Institutional Dashboard – For Information (GOV&NOM), Appendix 21
      7.3.2 Strategic Question, For Discussion (GOV&NOM)
   7.4 URSU President, Appendix 22

8. In Camera Session I
9. In Camera Session II

10. Items for Information

Audit & Risk Management
10.1 Draft Minutes of the Audit and Risk Management Committee of 12 September 2011, Appendix 23
10.2 Meeting of the Audit & Risk Management Committee of 6 December 2011, Appendix 24

Finance & Facilities
10.3 Draft Minutes of the Finance & Facilities Committee of 12 September 2011, Appendix 25
10.4 Meeting of the Finance & Facilities Committee of 6 December 2011, Appendix 26

Governance and Nominations
10.5 Draft Minutes of the Governance and Nominations Committee of 12 September 2011, Appendix 27
10.6 Meeting of the Governance and Nominations Committee of 6 December 2011, Appendix 28

Human Resources
10.7 Draft Minutes of the Human Resources Committee of 12 September 2011, Appendix 29
10.8 Meeting of the Human Resources Committee of 6 December 2011, Appendix 30

11. Adjournment

Annette Revet       Paul McLellan
Executive Director, University Governance       Chair

mâmawohkamâtowin: Our Work, Our People, Our Communities

Our Vision
The University of Regina is a welcoming, student-focused institution that combines deep-rooted values with innovative thinking, classroom theory with real-world practice, and global ideas with regional needs. We aspire to be one of Canada’s best comprehensive universities.

Our Mission

<table>
<thead>
<tr>
<th>The University of Regina . . .</th>
<th>Engages with and serves communities: local, provincial and beyond.</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Provides high quality, accessible education that prepares learners for productive and creative lives.</td>
<td>- Strives for and promotes sustainability and efficiency.</td>
</tr>
<tr>
<td>- Produces innovative and relevant research and scholarship to expand human knowledge and support social, environmental and economic development.</td>
<td>- Offers a welcoming, rewarding study and work environment that fosters creativity, engagement, continuous learning, and the opportunity to succeed.</td>
</tr>
<tr>
<td>- Embraces diversity.</td>
<td>- Recognizes the historic values and cultures of Saskatchewan while preparing for a prosperous and significant future.</td>
</tr>
<tr>
<td>- Responds to the needs of Saskatchewan peoples, particularly First Nations and Métis peoples.</td>
<td></td>
</tr>
</tbody>
</table>