Call to Order

1. Approval of the Agenda

2. Approval of the Minutes
   2.1 Board Meeting of 7 February 2012 - Circulated with the Agenda

3. Business Arising

4. Strategic Item(s)
   4.1 2012-13 Comprehensive Budget Plan – For Decision (F&F), Appendix 1
   4.2 Tuition and Fees 2012-13 – For Decision (F&F), Appendix 2
   4.3 2012-13 Sustaining Capital Priority Project List – For Decision (F&F), Appendix 3
   4.4 Construction of a 608 Bed Residence, 150 Car Parkade and two 90 Child Daycares (hereinafter called the Residence Project) – For Decision (F&F), Appendix 4
   4.5 President’s Objectives 2012-13 – For Decision (GOV&NOM), Appendix 5
   4.6 Performance Measurement Framework – Targets for 2012-13 – For Decision (A&RM), Appendix 6

5. Administrative Item(s)
   5.1 Financial Statements for the University of Regina Master Trust, the Pension Plan for the Academic and Administrative Employees of the University of Regina, and the University of Regina Non-Academic Pension Plan, for the year ending December 31, 2011 – For Decision (A&RM), Appendix 7
   5.2 Enterprise Risk Management Framework – For Decision (A&RM), Appendix 8
   5.3 URSU – Authorization for Collection of Fees – For Decision (F&F), Appendix 9
   5.4 Adhoc Board Bylaws Review Committee – Terms of Reference – For Decision (GOV&NOM), Appendix 10
   5.5 Key Messages - For Information (GOV&NOM), Appendix 11

6. Consensus Item(s)
   6.1 Accounts Receivable Write Offs – For Decision (F&F), Appendix 12
   6.2 Accounts Receivable Write Off Policy – For Decision (F&F), Appendix 13
   6.3 Trust and Endowment Committee Terms of Reference - For Decision (F&F), Appendix 14
   6.4 Statement of Investment Policies and Goals – University of Regina Trust and Endowment Fund – For Decision (F&F), Appendix 15
   6.5 Statements of Investment Policies and Goals – University of Regina Pension Plans – For Decision (HR), Appendix 16
   6.6 Appointment of University Member to the Academic and Administrative Benefits Committee – For Decision (HR), Appendix 17
   6.7 Governance Practices 2011-12: Compliance with the Adapted TSX Corporate Governance Guidelines - For Decision (A&RM), Appendix 18

7. Reports (For Information)
   7.1 Chair - Verbal Report
   7.2 Chancellor - Verbal Report
   7.3 President’s Report (Self-Evaluation and Major Speaking Engagements) – For Information (GOV&NOM), Appendix 19
      7.3.1 Institutional Dashboard - For Information (GOV&NOM), Appendix 20
      7.3.2 Strategic Discussion Topics – For Information (GOV&NOM), Appendix 21
      7.3.3 Academic Program Review - Update – For Information (GOV&NOM), Appendix 22
   7.4 URSU President, Verbal Report
Our Vision
The University of Regina is a welcoming, student-focused institution that combines deep-rooted values with innovative thinking, classroom theory with real-world practice, and global ideas with regional needs. We aspire to be one of Canada’s best comprehensive universities.

Our Mission

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<th>The University of Regina . . .</th>
<th>Engages with and serves communities: local, provincial and beyond.</th>
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<tr>
<td>• Provides high quality, accessible education that</td>
<td>• Engages with and serves communities: local, provincial and</td>
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<td>prepares learners for productive and creative lives.</td>
<td>beyond.</td>
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<td>• Produces innovative and relevant research and</td>
<td>• Strives for and promotes sustainability and efficiency.</td>
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<td>scholarship to expand human knowledge and</td>
<td>• Offers a welcoming, rewarding study and work environment that</td>
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<td>support social, environmental and economic</td>
<td>fosters creativity, engagement, continuous learning, and the</td>
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<td>development.</td>
<td>opportunity to succeed.</td>
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<td>• Embraces diversity.</td>
<td>• Recognizes the historic values and cultures of Saskatchewan</td>
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<td>• Responds to the needs of Saskatchewan peoples,</td>
<td>while preparing for a prosperous and significant future.</td>
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<td>particularly First Nations and Métis peoples.</td>
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mâmawohkamâtowin: Our Work, Our People, Our Communities

8. In Camera Session I
8.1 2012-2013 Economic Adjustment to Out-of-Scope Compensation – For Decision (HR), circulated confidentially
8.2 2011-12 Out-of-Scope Pay for Performance Adjustment – For Decision (HR), circulated confidentially

9. In Camera Session II

10. Items for Information

Audit & Risk Management
10.1 Draft Minutes of the Audit and Risk Management Committee of 6 December 2011, Appendix 23
10.2 Draft Minutes of the Electronic Ballot of 30 January 2012, Appendix 24
10.3 Meeting of the Audit & Risk Management Committee of 7 May 2012, Appendix 25

Finance & Facilities
10.4 Draft Minutes of the Finance & Facilities Committee of 6 February 2012, Appendix 26
10.5 Meeting of the Finance & Facilities Committee of 7 May 2012, Appendix 27

Governance and Nominations
10.6 Draft Minutes of the Governance and Nominations Committee of 6 February 2012, Appendix 28
10.7 Draft Minutes of the Distinguished Service Award Committee of 6 February 2012, Appendix 29
10.8 Meeting of the Governance and Nominations Committee of 7 May 2012, Appendix 30

Human Resources
10.9 Draft Minutes of the Human Resources Committee of 6 February 2012, Appendix 31
10.10 Meeting of the Human Resources Committee of 7 May 2012, Appendix 32

11. Adjournment

Annette Revet
University Secretary

Paul McLellan
Chair