

**DATE:** 9 November 2016  
**TO:** ALL MEMBERS OF COUNCIL  
**FROM:** Glenys Sylvestre, Executive Director and University Secretary  
**RE:** **FALL MEETING OF COUNCIL AGENDA**

---

A meeting of Council will be held on Friday, November 18, 2016 from 3:00 – 4:30 p.m. in the Education Auditorium, ED 106, as follows:

2:30 p.m. – Council Registration Opens  
3:00 p.m. – Call to Order

AGENDA

1. Introduction
2. Approval of the Agenda
3. Approval of the Minutes of the Meeting 9 December 2015– *circulated with the Agenda*
4. Business Arising from the Minutes
5. Report from the Chair of Council
6. Items for Decision from Council Committees
  - 6.1 Council Agenda Committee, Appendix I, Page 2
  - 6.2 Council Committee on Academic Mission, Appendix II, Pages 3-4
7. Item for Discussion from the Council Agenda Committee
  - 7.1 Transformational Change, Appendix III, Pages 5-6
8. Adjournment

**Note:** Council members have access to all minutes and agendas of Executive of Council at <http://www.uregina.ca/president/governance/council/eofc-meetings.html>

**UNIVERSITY OF REGINA COUNCIL**  
Item from the Council Agenda Committee

**Item for Decision**

**Subject:** Update Section 3.4 of the Council Rules and Regulations

**MOTION: THAT** the Council Agenda Committee recommends a new clause be added to Section 3.4 Membership and Terms of Office of the *Council Rules and Regulations*, as described below.

"In the event that a Council committee experiences the resignation of a committee member or a member who takes leave for a part of the member's allotted term, the Committee Chair may after consultation with the committee member request that the Council Nominating Committee find a replacement either for the remainder of the resigned member's term or for the duration of the period that a member is on leave. Replacements would conform to the criteria of membership outlined in that committee's terms of reference in Section 5 of the *Council Rules and Regulations*, by using names (if any) of those who volunteered for the Committee membership at the time of the last call for membership. The Council Nominating Committee may propose these replacements with a motion brought to Executive of Council at its next meeting."

**Rationale:** The rationale is concerns from CCAM and CCB that member resignations and leaves have left these committees often unable to reach quorum. The previous Chair of CCAM, Leanne Groeneveld asked at the last Council meeting if there is any way the Agenda Committee could make a rule change that would give the Nominating Committee a mandate to replace members temporarily or permanently.

**UNIVERSITY OF REGINA COUNCIL**  
**COUNCIL COMMITTEE ON ACADEMIC MISSION**

**Items for Decision**

**Subject:** Update the Council Committee on Academic Mission's Terms of Reference

**MOTION 1: THAT** the Council Committee on Academic Mission recommends to the President that number five of their Roles and Responsibilities be updated to read: To take responsibility for AUR process as set forth in the AUR policy and for reporting to Executive of Council and Council, as required.

**MOTION 2: THAT** the Council Committee on Academic Mission recommends to the President that the order their Roles and Responsibilities be updated as follows: Item 1, 2 & 6 remain the same; item 5 becomes item 3; item 3 becomes 4; and item 4 becomes 5.

**Background and Description:** below are the Roles and Responsibilities with the tracked changes:

**Council Committee on Academic Mission**

As a voice of Council on the academic mission of the University, the Council Committee on Academic Mission shall recommend reports to Council on matters relating to the academic structure of the University (i.e. Faculties, Academic Units, affiliations or federations) and advise the President on matters that relate to academic planning, programs, academic unit reviews, and university strategic planning.

**Membership:**

8 members of Council, with no more than 2 members representing a Faculty or Academic Unit

2 students, appointed by URSU and GSA, respectively

*Ex officio:* Provost and Vice-President (Academic) & Vice-President (Research)

Resource: Provost and Vice-President (Academic) office

**Roles and Responsibilities:**

1. To review, assess and prepare recommendations for the President on the University progress on the strategic plan and to provide such reports regularly (no less than once per year) to Council and Executive of Council.
2. To review and make recommendations to the President on academic planning and programming.

- ~~2.3.~~ To take responsibility for AUR process as set forth in the AUR policy and for reporting to Executive of Council and Council, as required.
- ~~3.4.~~ To participate, on Council's behalf, actively in the creation of future University strategic planning, reporting back to Council as required.
- ~~4.5.~~ To consult regularly with the Council Committee on Budget for continuity and effective collaboration.
- ~~5.~~ To review and make recommendation on the process for Faculty and Academic Unit reviews, receiving reports, and reporting to Executive of Council and Council, as required.
- 6. To report and recommend to Council on matters relating to the academic structure of the University (i.e. Faculty, Academic Units, affiliations or federations)

**Rationale:** The Council Committee on Academic Mission (CCAM) approved changes to their Roles and Responsibilities at their 6 October 2016 meeting. CCAM felt the current wording of item five of their Roles and Responsibilities (*To review and make recommendation on the process for Faculty and Academic Unit reviews, receiving reports, and reporting to Executive of Council and Council, as required.*) did not fully and clearly identify their role in AURs. CCAM members agreed to update the wording to: *To take responsibility for AUR process as set forth in the AUR policy and for reporting to Executive of Council and Council, as required.*

CCAM members also agreed that item five, as updated, be itemized higher to visually signify its level of importance. Members agreed to move item five to item three; item three becomes four; and item four becomes five.

---

**D'arcy Schauerte - [president] Invitation: November 23 open forum on "Transformational Change"**

---

**From:** D'arcy Schauerte  
**Date:** 11/9/2016 11:35 AM  
**Subject:** [president] Invitation: November 23 open forum on "Transformational Change"

---

Click to add a signature

>>> "The President" <The.President@uregina.ca> 11/2/2016 9:20 AM >>>

Members of the University community,

Facing a significant drop in resource revenues, the Government of Saskatchewan has asked all public sector funded institutions and organizations to consider "transformational change" measures to more efficiently deliver their services. Over the last several months I have held many discussions with members of the University community so we can be proactive in considering the meaning of and potential for transformational change as proposed by Government.

The issue was addressed for more than a day at the annual University Leadership Team (ULT) retreat at the end of August. The approximately 40-member ULT, which includes all deans and directors of academic and administrative units, was asked to consider possible ideas for change that would be discussed with the wider university community.

To help guide the discussion going forward, the ULT agreed to explore changes that foster sustainable delivery of high-quality post-secondary education aimed at transforming the institution and society. It was also agreed that any potential initiatives need to align with the University's strategic plan and protect the University of Regina's independence and interests. Finally, it was recommended that any proposals be consulted on with the University community, seeking input on whether these initiatives advance the accessibility, responsiveness, sustainability and accountability of our institution.

Based on these principles, five initial proposals are being advanced by ULT for consideration and input:

1. Assuming ownership of Innovation Place (Regina research park);
2. Joining with other post-secondary institutions to undertake an external review of program duplication;
3. Enabling seamless credit transfers to our University;
4. Streamlining the process of academic governance and program approval; and
5. Maximizing our academic program offerings throughout the entire 12-month academic year in order to use our facilities and resources as efficiently as possible.

The five proposals have been shared and discussed with Executive of Council. They have also been presented to the University's Board of Governors. In late September, the Board endorsed taking the five proposals forward for discussions with the campus community, and emphasized that the University's

process of considering these proposals should be a consultative and transparent one. The University also presented the proposals to Treasury Board at its October meeting, indicating that we would be taking them to the University community for consultation.

It is important to note that no final decision has been made on any of the proposals. Also, each of these proposed initiatives is still undergoing significant due diligence to determine how it might be implemented and whether it would prove to strengthen our University. That is why we wanted broaden our consultations now in order to receive your input at the earliest stages of this process.

To that end, I invite the University community to participate in an open forum on the Government of Saskatchewan's agenda for transformational change and the five proposals I have outlined above. The forum will take place:

**Wednesday, November 23**  
**1:00 p.m. – 2:00 p.m.**  
**Ad-Hum 527**

This forum will provide me with the opportunity to expand on what each of these proposals may entail, discuss the pros and cons of each, identify other initiatives that we should consider, and plan next steps. I encourage everyone to attend the open forum, and invite those who are unable to attend to send me their input.

In the coming weeks, I will take every opportunity to speak with members of the University community as I see you on campus. In addition, should any individuals or groups wish to meet with me to share their ideas, please contact Rozanne Tennent in my office at (306) 585-4696 or [rozanne.tennent@uregina.ca](mailto:rozanne.tennent@uregina.ca) to set up an appointment.

Thank you for your consideration, and I look forward to seeing you on November 23.

Sincerely,

Dr. Vianne Timmons  
President and Vice-Chancellor

---