

For the December Board of Governors meeting, I will provide a detailed mid-year update on my 2026-2027 objectives – including an “at-a-glance heat map” that succinctly charts progress made toward each individual deliverable.

In the meantime, for the September meeting I am providing a brief update on my engagement activities in both the University and wider communities since July 1, and an update on my own academic research activities. Should the Board have any questions about any of the information below – or about early progress toward the 2026-2027 objectives and deliverables – I and the appropriate members of the University Executive Team would be pleased to discuss them either at the September meeting or as follow-up.

Engagement with the University community: Since July 1, my engagement within the University community has included:

- A series of meetings with the new Provost and Vice-President (Academic) to discuss her portfolio of work and help orient her to the University;
- Weekly or near-weekly planning meetings with:
 - The President's Executive Team, including a summer planning retreat;
 - The University Executive Team;
 - The Vice-Presidents;
 - The Chief Governance Officer;
 - The Associate Vice-President (Human Resources); and
 - The President's Office administrative team.
- Regular meetings with:
 - The Associate Vice-President (Indigenous Engagement);
 - The Presidents of the Federated Colleges, and
 - The CUPE and URFA/APT Chairs.
- Participation in a wide variety of day-to-day operational decisions;
- Regular meetings of the Space Allocation Committee;
- Planning the annual schedule of Senior Leadership Team meetings, and the year's visits to Faculty Councils as well as departmental and unit meetings across the University. I also began my schedule of visits with the different varsity sports teams throughout the year;
- Meeting as requested with individual students, student groups, faculty, and staff about issues they have identified or experienced;
- Working with Enrolment Services to co-ordinate my forthcoming UR Days and other visits to Saskatchewan high schools;
- Meetings and calls with alumni, donors, and potential donors to discuss their support of the University and its academic mission;
- Filming a congratulatory message for First Nations University of Canada's 50th anniversary celebrations;
- Planning a presentation that the Seniors University Group has asked me to deliver in November as part of a lecture series by the University and Federated College Presidents;

- Sending monthly update messages – and other communications as necessary – to the University community; and
- Attending and in many cases speaking at numerous University-organized events, including:
 - The BIPOC Graduate Students' Association barbecue;
 - An exhibition of work done by students in the Creative Technologies program;
 - The closing ceremony for the University's Shad summer program, which brought approximately 80 of Canada's top high school students to the University for a month of academic activity;
 - The inaugural International Energy Conference hosted by the Faculty of Engineering and Applied Science;
 - A meeting hosted on campus that included University of Regina researchers, representatives of the Ministry of Environment, and the Shanghai Environmental Monitoring Centre;
 - The RPIRG Green Patch annual harvest celebration;
 - A farewell event for students from Mexico in this year's cohort of the English Language Enhancement and Cultural Engagement Program;
 - The annual "Gathering on the Green" faculty and staff appreciation barbecue;
 - Orientation events for new students, new faculty members, and student-athletes;
 - Recording a podcast on global events with students from the Departments of History and Politics and International Studies;
 - Hosting a reception for the existing and new cohorts in the Chancellor's Scholar and Chancellor's Fellow programs;
 - Hosting an event to welcome the new Provost to the University; and
 - The grand opening of the new space in Saskatoon for the Faculties of Nursing and Social work.

Engagement with the wider community: My engagement with the wider community since July 1 has included:

- Meetings with the Deputy Minister and other officials from the Ministry of Advanced Education;
- Discussing possible research and educational partnerships with business and community organizations;
- Conversations with representatives from different levels of government about topics of mutual interest such as the delays prospective international students are experiencing in receiving their study permits. This included attending a meeting of the Western Canadian Liberal Caucus in Saskatoon, and meetings with Saskatchewan Members of Parliament who are part of the Official Opposition;
- Agreeing to participate in a National Day for Truth and Reconciliation panel discussion on September 30;
- Meeting with the Ambassador of Thailand to Canada as well as representatives from Liaoning Petrochemical University while they were in Regina;
- Meeting with the Métis Nation of Saskatchewan in Saskatoon;
- Filming a welcome video for visitors from France who will be touring the University as part of their trip to Saskatchewan to honour the legacy of the Regina Rifles;
- Conducting media interviews as requested, including with *The Carillon*;

- Planning my participation in UR International's mission to India, which will be complete by the time of the Board meeting; and
- Attending and in some cases speaking on the University's behalf at a variety of external events, including:
 - "Back to Batoche" days;
 - The kick-off event to announce that Regina will host the 2028 Jeux de la francophonie canadienne. The University contributed to the City of Regina's bid for this event;
 - A memorial service for former employee and longtime supporter of the University Dr. Lyn Goldman; and
 - The grand opening ceremony for the Saskatchewan Indian Institute of Technology's Saskatchewan Aviation Learning Centre Expansion; and
 - An event on the "Economics of AI" that was hosted by SaskTel.

My academic research program: Throughout the summer and into the early part of the Fall term, work on my academic research has included:

- At the request of the University of British Columbia Press, providing an assessment of an approximately 300-page manuscript on Canada's efforts to fight inflation during and in the aftermath of World War II;
- Planning a presentation on Canadian military history that I have been asked to deliver in October at the Royal United Services Institute in Regina; and
- Continuing my research in the University Archives for a book I plan to write on some of the key moments in the University of Regina's history.