

For the July 2026 Board of Governors meeting, I will provide an end-of-year report summarizing the year's progress toward my objectives and attendant deliverables. That report will form the basis for my annual performance review.

In the meantime, my report for the April Board meeting has two areas of focus:

1. An update on my engagement activities in both the wider and campus communities since my report at the March Board of Governors meeting; and
2. An update on my academic research activities over that time.

As always, should the Board require additional information about any of the information below – or about progress made toward the 2025-2026 objectives – I and the appropriate members of the University Executive Team would be pleased to provide it either at the April 28 meeting or as follow-up.

Engagement with the University community: My activities within the University community since the report dated February 24, 2026 have included:

- Participating in a wide variety of daily operational decisions;
- Budget planning with the University Executive Team and the Budget Committee;
- Consulting with the University of Regina Students' Association (URSA) interim executive as URSA prepared to hold its elections for the first time;
- Weekly planning meetings with:
 - The individual Vice-Presidents;
 - The Chief Governance Officer;
 - The Associate Vice-President (Human Resources);
 - The Government Relations Advisor;
 - The University Executive Team as a group; and
 - The President's Office administrative team;
- Regularly scheduled meetings with:
 - The Associate Vice-President (Indigenous Engagement);
 - The Federated College Presidents;
 - The URFA and CUPE Chairs; and
 - The Senior Leadership Team.
- Meeting with individual Deans, faculty members, staff, and students as requested;
- Chairing the February and March meetings of Executive of Council;
- Attending Faculty Councils and departmental meetings to provide operational updates and answer any questions. This included attending the opening of the unit reviews for both the Department of Physics and the Dr. John Archer Library;
- Hosting a budget forum for members of the University community to outline the budget situation and process, and solicit feedback;
- Preparing for a meeting of University Council that will have taken place by the time of the Board meeting;

- Meeting with alumni, donors, and prospective donors regarding their contributions to the life of the University;
- Hosting a coffee reception to help raise funds for the “Big Hearts Family Giving Campaign”;
- Participating in meetings as an *ex officio* member of the University of Regina Alumni Association Board;
- Sending monthly update messages to the University community;
- Successfully overseeing the search for a full-term Provost and Vice-President (Academic) in my capacity as Chair of the Search Advisory Committee; and
- Attending and in many cases speaking at a variety of University-organized events, including but not limited to:
 - The Inspiring Leadership Forum, which was attended both on person and virtually by more than 1,000 people from the University and wider communities;
 - The annual Iftar event organized by the Muslim Students’ Association;
 - The announcement of the incoming cohort of Chancellor’s Scholars;
 - The annual long service awards ceremony and reception, as well as two longtime faculty members’ retirement receptions;
 - An event organized by the BIPOC Graduate Students Association, at which I provided greetings virtually because I could not attend in person;
 - End-of-year student performances in the Faculty of Media, Art, and Performance, as well as the Visual Arts and Creative Technologies Open House events;
 - The UR Celebration event celebrating students’ experiential and service learning participation over the past year;
 - A faculty member’s University of Regina Press book launch;
 - A networking event for graduate students and Regina-area CEOs that was organized by the GATE Centre and the Regina and District Chamber of Commerce;
 - The launch of the University’s new 10-year strategic plan;
 - The Faculty of Engineering and Applied Science’s annual Project Day for graduating students;
 - The annual varsity sports awards;
 - A dinner with the first cohort of students from Afghanistan who are studying at the University through the Project Resilience initiative; and
 - The Neekaneewak Leadership Initiative awards presentation ceremony, organized by the ta-tawâw Student Centre.

Engagement with the wider community: Since the previous report, my engagement in the wider community has included:

- Discussing matters of mutual interest with officials from various levels of government, including the Ministry of Advanced Education, the provincial NDP Caucus while they visited the University, and the Mayor of Regina;
- Joining the recruitment team for a “UR Days” recruitment event in Lloydminster, and preparing for a visit to Weyburn that will have taken place by the time of the Board meeting;
- Undertaking two international visits – a provincial government mission to Thailand and the Philippines in late February, and a March mission to China and Vietnam. During these visits, I

met with partner universities to renew existing academic agreements, sign new ones, and recruit students;

- Meeting with educational, community, and business organizations about potential partnerships;
- Advocating with Universities Canada related to the federal government's delays in processing international student study permits;
- Meeting with diplomats from other countries while they were in the province, including the Ambassadors of Indonesia and Nepal as well as the Consul General of the People's Republic of China;
- Continuing the University's participation as part of the Canadian Military, Veteran and Family Connected Campus Consortium; and
- Attending and in many cases speaking on the University's behalf at a variety of events that were either hosted in or involved the wider community, including:
 - The Saskatchewan League of Educational Administrators, Directors, and Superintendents' annual spring conference;
 - An event that Innovation Saskatchewan hosted at the Saskatchewan Legislature to promote the research being done at the provinces' post-secondary institutions;
 - The YWCA of Regina's "Women of Distinction" awards;
 - A networking event for Indigenous post-secondary students and representatives of the provincial business community; and
 - The signing of a Memorandum of Understanding with SaskTel related to enhancing educational, research, and professional outcomes for students.

My academic research: I continued to conduct my own academic research and facilitate the work of others. This included:

- Researching material in the University Archives for the book I am planning that will supplement those already written on the history of the University of Regina;
- Advising a Regina high school teacher on a history-related experiential project for his class;
- Teaching a history class as part of the "UR Days" recruitment event at a high school in Lloydminster, and preparing history lectures to be delivered on my forthcoming visit to Weyburn; and
- Providing publication advice to a member of the wider community who is seeking to publish the memoirs of a notable figure in Saskatchewan's history.